COUNTY GOVERNMENT OF KIRINYAGA



DEPARTMENT OF FINANCE AND ECONOMIC PLANNING

COUNTY ANNUAL

DEVELOPMENT PLAN

2020-21 FY

Office of the Governor Kirinyaga County

P.O. Box 260 - 10034

KUTUS, KENYA

KIRINYAGA COUNTY VISION AND MISSION

Vision: To be a county enjoying improved productivity through maximum realization of its potentials for sustained economic, social and political development.

Mission: To foster sustained productivity through effective and efficient use of available resources by encouraging investment, tourism and agricultural productivity to improve the living standards of the people in the county in a clean, secure and sustainable environment.

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FOREWORD

The Plan was prepared in line with the requirements of Section 126 of the Public Finance Management Act 2012, and in accordance with Article 220(2) of the Constitution. This Annual Development Plan contains the strategic priority development programmes/projects that shall be implemented during the financial year 2020-21. Preparation of development plans is the onset of the budgeting process. The Budget preparation process in the Medium Term, adopted the Program Based Budgeting approach, where each department in the county formulates their own policies and programmes with clear outputs, outcomes as well as performance indicators which are related to the achievement of the program objectives.

These projects/programmes will ensure that resources be allocated towards ensuring improved health services, increased accessibility through improved roads infrastructure, increased number of homesteads benefiting from improved provision of water services, accelerated growth in agriculture. All these factors positions the County towards realization of improved living standards, food security and improved employment rate.

This Annual Development Plan also analysis development achievement in each subsector in the previous year. It further identifies the learning points in the challenges experienced and proposed mitigation measures.

This plan will form the basis for budgeting in 2019-20 fiscal year. The proposed projects in various programmes will further be subjected to prioritization taking cognizant of the available resources to ensure optimal allocation.

The Annual Development Plan is expected to provide the feedback necessary for carrying out the monitoring and evaluation of projects and programmes so as to enable informed evidence-based decision making organs at the County. It is also expected that successful implementation of the projects/programmes, contained in this Annual Plan will contribute to better delivery of better services, accelerate economic growth, well as poverty reduction in the county.

HON. MOSES MIGWI MAINA CEC MEMBER- FINANCE AND ECONOMIC PLANNING KIRINYAGA COUNTY

ACKNOWLEDGEMENTS

The Annual Development Plan was harmonized by a team of officers from the Economic Planning in the department of Finance and Economic Planning with valuable inputs from respective County Government department. Preparation of this plan required a lot of commitment and tireless efforts. First and foremost I would like to acknowledge H.E the Governor and Deputy Governor and the entire County Executive Committee for continued leadership, guidance and resources support in preparation of this plan. Special acknowledgment goes to CEC Member Finance and Economic Planning for guidance in preparation of this plan.

Sincere gratitude goes to County Departmental chief officers, directors, and their technical staff for their input in providing necessary information and submissions, and their participation which forms the core of this plan. I also want to thank the team of economists who worked tirelessly to coordinate the activities during preparation of the document.

PATRICK MUGO CHIEF OFFICER- FINANCE AND ECONOMIC PLANNING. **KIRINYAGA COUNTY**

EXECUTIVE SUMMARY

The 2020-21 Annual Development Plan has been prepared in accordance with Section 126 of the Public Finance Management Act 2012, and in accordance with Article 220(2) of the Constitution. It is also aligned to departmental strategic plans which forms the basis for preparation of the second generation integrated development plan. This document is organized into five chapters.

Chapter one gives the background information on the county. It also details the process undertaken in preparation of the plan. The chapter provides a description of the county in terms of the location, size, physiographic and natural conditions, demographic profiles as well as the administrative and political units.

Chapter two provides a review of the implementation of the previous plan. This provides a summary of the programmes in each department with their planned targets. This section also gives the achieved targets and various challenges encountered. An analysis of the projects, implementation statuses, key outputs realized and any other recommendations.

Chapter three outlines each sectors priority programmes and projects for the planned period. In this section, a summary of department's programmes for the period is given. Key broad priorities for each department is given, a description of capital projects to be implemented in this period is also tabulated.

Chapter four this chapter provides a summary of proposed budgets by each sector. The section also discusses revenue sources and projections to enable implementation of the planned programmes.

Chapter five provides the monitoring and evaluation framework that will assist in assessing implementation of the ADP

Legal Basis for preparation of the Annual Development Plan

The County Development Plan is prepared in accordance with Section 126 of the Public Finance

Management Act, 2012. The law states that:

(1) Every county government shall prepare a development plan in accordance with Article

220(2) of the Constitution, that includes-

a) Strategic priorities for the medium term that reflect the county government's priorities and plans;

b) Description of how the county government is responding to changes in the financial and economic environment;

c) Programmes to be delivered with details for each programme of

i. the strategic priorities to which the programme will contribute;

ii. the services or goods to be provided;

iii. measurable indicators of performance where feasible; and

iv. the budget allocated to the programme;

d) Payments to be made on behalf of the county government, including details of any grants, benefits and subsidies that are to be paid;

e) A description of significant capital developments;

f) A detailed description of proposals with respect to the development of physical, intellectual, human and other resources of the county, including measurable indicators where those are feasible;

g) A summary budget in the format required by regulations; and

h) Such other matters as may be required by the Constitution or this Act.

(2) The County Executive Committee member responsible for planning shall prepare the development plan in accordance with the format prescribed by regulations.

3) The County Executive Committee member responsible for planning shall, not later than the 1st September in each year, submit the development plan to the county assembly for its approval, and send a copy to the Commission on Revenue Allocation and the National Treasury.

1.0 INTRODUCTION

Overview of the County

Kirinyaga County borders Nyeri County to the North West, Murang'a County to the West and

Embu County to the East and South. It covers an area of 1,478.1 square kilometers. Mt. Kenya which lies on the northern side of the County greatly influences the landscape of the County as well as other topographical features. The County is well endowed with a thick, indigenous forest with unique types of trees covering Mt. Kenya. Mt. Kenya Forest covers 350.7 Km² and is inhabited by a variety of wildlife.

The county can be divided into three ecological zones; the lowland areas that fall between 1158 metres to 2000 metres above sea level, the midland areas that lie between 2000 metres to 3400 metres above sea level and the highland comprising areas of falling between 3400 metres to 5380 metres above sea level. The lowland area is characterized by gentle rolling plains that cover most of Mwea constituency. The midland area includes Ndia, Gichugu and Kirinyaga Central constituencies. The highland area covers the upper areas of Ndia, Gichugu and Central constituencies and the whole of the mountain area.

The county has six major rivers namely; Sagana, Nyamindi, Rupingazi, Thiba, Rwamuthambi and Ragati, all of which drain into the Tana River. These rivers are the principal source of water in the county. The geology of the county consists of volcanic rocks, which influence formation of magnificent natural features such as "God's bridge" along Nyamindi River, and the seven spectacular water falls within the county.

The county has a tropical climate and an equatorial rainfall pattern. The climatic condition is influenced by the county position along the equator and its position on the windward side of Mt Kenya. The county has two rainy seasons, the long rains which average 2,146 mm and occur between the months of March to May and the short rains which average 1,212 mm and occur between the months of October to November. The amount of rainfall declines from the high altitude slopes of Mt. Kenya towards the Semi-arid zones in the eastern part of Mwea constituency. The temperature ranges from a mean of 8.1°C in the upper zones to 30.3°C in the lower zones during the hot season.

Administratively, the county is divided into five districts namely; Kirinyaga East, Kirinyaga West, Mwea East, Mwea West and Kirinyaga Central. The districts are subdivided further into 12 divisions, 30 locations and 81 sub-locations as shown below.

District	Area(km ²)	No. of Divisions	No. of Locations	No. of Sub-locations
Kirinyaga West	211.3	3	8	16
Kirinyaga Central	173.6	3	5	18
Kirinyaga East	229.7	3	10	27
Mwea East	512.8	1	5	16
Mwea West	204.0	2	2	4
Forest Area	308.2	-	-	-
TOTAL	1435.6	12	30	81

County Constituencies and Administrative Units

Source: Kirinyaga County Commissioner's office

The county has four constituencies namely Mwea, Ndia, Kirinyaga Central and Gichugu. Mwea Constituency comprises of two districts namely Mwea East and Mwea West Districts, while the other constituencies form Kirinyaga West, Kirinyaga Central and Kirinyaga East districts respectively.

Kirinyaga County has twenty (20) county assembly wards. Table 2 below shows the constituency, name of County assembly wards and number of County Assembly wards per constituency.

Constituencies	Name of County Assembly Wards	Number of County Assembly Wards
Mwea	Mutithi, Kangai, Thiba, Wamumu, Nyangati,	8
	Murinduko, Gathigiriri, Tebere	
Gichugu	Kabare, Baragwi, Njukiini, Ngariama, Karumandi	5
Ndia	Mukure, Kiine, Kariti,	3
Kirinyaga Central	Mutira ,Kanyekini, Kerugoya, Inoi,	4
Total (County)		20

Distribution of County Assembly Wards

Source: Independent Electoral and Boundaries Commission

From the Kenya Population and Housing Census 2009 report, the population of the county stood at 528,054 persons with an annual growth rate of 1.5 percent. The KNBS projections total population to be 595,379 in 2017. Table 4 shows the county population by gender and age cohort.

	2009 (Census)		2012 (Projections)		2015 (Projections)		2017 (Projections)					
Age Cohort	Male	Female	Total	Male	Female	Total	Male	Female	Total	Male	Female	Total
0-4	29,231	28,762	57,993	30,576	30,086	60,662	31,984	31,471	63,454	32,958	32,429	65,387
5-9	30,735	30,470	61,205	32,150	31,872	64,022	33,629	33,339	66,969	34,654	34,355	69,008
10-14	27,977	27,936	55,913	29,265	29,222	58,487	30,612	30,567	61,179	31,544	31,498	63,042
15-19	23,436	21,787	45,223	24,515	22,790	47,305	25,643	23,839	49,482	26,424	24,565	50,989
20-24	23,552	25,768	49,320	24,636	26,954	51,590	25,770	28,195	53,965	26,555	29,053	55,608
25-29	24,737	26,585	51,322	25,876	27,809	53,684	27,067	29,089	56,155	27,891	29,975	57,865
30-34	22,263	22,249	44,512	23,288	23,273	46,561	24,360	24,344	48,704	25,101	25,086	50,187
35-39	18,588	18,471	37,059	19,444	19,321	38,765	20,339	20,210	40,549	20,958	20,826	41,784
40-44	14,793	14,457	29,250	15,474	15,122	30,596	16,186	15,818	32,005	16,679	16,300	32,979
45-49	12,910	12,853	25,763	13,504	13,445	26,949	14,126	14,063	28,189	14,556	14,492	29,048
50-54	8,448	8,661	17,109	8,837	9,060	17,896	9,244	9,477	18,720	9,525	9,765	19,290
55-59	6,716	6,684	13,400	7,025	6,992	14,017	7,348	7,313	14,662	7,572	7,536	15,108
60-64	5,474	6,160	11,634	5,726	6,444	12,169	5,990	6,740	12,730	6,172	6,945	13,117
65-69	3,392	3,943	7,335	3,548	4,124	7,673	3,711	4,314	8,026	3,824	4,446	8,270
70-74	2,950	3,928	6,878	3,086	4,109	7,195	3,228	4,298	7,526	3,326	4,429	7,755
75-79	1,884	2,364	4,248	1,971	2,473	4,444	2,061	2,587	4,648	2,124	2,665	4,790
80+ NS	3,544	6,346	9,890	3,707	6,638	10,345	3,878	6,944	10,821	3,996	7,155	11,151
TOTAL	260,630	267,424	528,054	272,626	279,733	552,359	285,175	292,608	577,783	293,860	301,520	595,379

Source: Kenya National Bureau of Statistics

Preparation process of the Annual Development Plan

Development of this plan was conducted through a participatory approach. Preparation of the plans is informed by the PFMA and the timelines are clearly outlined. The Economic Planning department informed all the departmental heads of the commencing of preparations of this plan. The department also held meetings with these departmental heads to disseminate the new guidelines of ADP preparation. Further, the officers from the economic planning Department has offered technical support to various departments to enhance their capacity. Each department is then required to prioritize the proposed projects and programmes from their strategic plans with annual implementation periods. Each departmental head, after consultations and agreements within the department, formally forwarded their proposals to the Economic Planning department for finalization. The draft plan is then submitted to the county assembly for approval.

2.0 REVIEW OF IMPLEMENTATION OF PREVIOUS ADP

Introduction

This chapter reviews the implementation of the previous ADP. Each department plan is divided into programmes and sub-programmes. These programmes have broad objectives to be achieved with set targets.

2.1 DEPARTMENT OF AGRICULTURE, LIVESTOCK, VET & FISHERIES

Directorate of Agriculture

Summary of Achievements in previous year (2018/19) by Programs

Program Name:	Wezesha							
Objective:	To improve the livelihoods of Kirinyaga people							
Outcome:	Increased productivity	, income and better nu	trition					
	Key Performance	Planned Targets in						
	Indicators	2018/19	Achieved targets	Remarks				
	Number of avocado			Procured and				
	seedling distributed	50,000	45,650	distributed				
	Facilitation of			Process slowed by				
	subsidized fertilizer			new guidelines in				
	acquisition	50,000 bags	23,700	March 2019				
				Difficulties in				
				control due to				
	Control of quelea			changing behavior				
	birds	100%	70%	of the birds				
				Done with				
	Training of factory			collaboration of				
	operators	75	75	partners				
				Helped in reduction				
	Training of farmers			of losses for the				
	on post-harvest			trained farmers by				
	handling of tomatoes	400	320	more than 10%				

Directorate of Livestock, Veterinary & Fisheries

Program	Wezesha						
Name:							
Objective:	To improve the livelihoods of	To improve the livelihoods of Kirinyaga people					
Outcome:	Increased productivity, incom	e, better nutritio	on, and better marke	ets.			
	Key Performance Indicators	Planned	Achieved targets	Remarks			
	Targets in						
		2018/19					

	Procure 40000 chicks (layers) for groups under Wezesha.			Awaiting funding.
	Formulate feeds for poultry and animals at Kiaga			Formulae finalized,
	Take feed samples to KEBS for certification			Daily meal certified, Poultry feeds resubmitted, awaiting results.
Livestock	Continuous extension done.			All farmers who requested for the services got them.
Veterinary	Livestock disease control and management.	Vaccinate 85000 animals	65200 animals vaccinated	65parcent covered
Fisheries	Continuous extension done.			All farmers who requested for the services got them.

Analysis of projects implemented in the Previous Financial Year (2018/19)

Project name and location	Objectives	Performance indicators	Status (based on the Indicators)	Planned Cost	Actual Cost	Sources of fund
Refurbishment of the TBC , Kiamirera Tea buying centre Mutira ward	Improvement of post-harvest handling of green tea leaf	1 refurbished TBC		3,200,000		KCG
Purchase of Pedigree dairy animals for breeding in Kamweti ATC	Improve the dairy herd to produce high quality breeding stock	Number of animals purchased	5 dairy cows purchased and delivered	3,000,000	2,000,000	KCG
Purchase of avocado seedlings countywide	Improve productivity, incomes and nutrition	Number of seedlings distributed	45650 seedling distributed	4,840,000	4753250	KCG
Kamweti Water Bottling Equipment	Generate revenue through sale of bottled water	Quantity of water bottled (No)		5,000,000	4,900,000	KCG

Payments of Grants, Benefits and Subsidies

Grant	Budgeted amount	Actual amount	Remarks
	amount	paid	
NARIGP	146,935,165	56,578,476	Balance of 90, 356,687.00 The (donor) world bank disburse funds on reimbursement.
ASDSP	29,012,879	17,156,553	The KCG has done its co-financing of 11M, the donor has only given 6,156,556. Out of the 13,012,879.00 The GoK has not given 5M.

Challenges Experienced during implementation of the previous ADP

In this section provide detailed information on the challenges experienced by the sector during the implementation of the previous plan

- a) Inadequate funding especially in support of the development operations
- b) Delays in Procurement
- c) Funds movement to other prioritized activities

Lessons learnt and Recommendations

Outline key lessons learnt from the implementation of the previous plan and proposed recommendations.

- a) There is need for adequate funding both in Recurrent and Development budget
- b) Seamless procurement processes
- c) Proper and synchronized planning during implementation required

2.2 DEPARTMENT OF SPORTS CULTURE AND SOCIAL SERVICES

Introduction

This department comprises of the following directorates; sports, social services, children services.

Vision

To be a dynamic, youth oriented and policy driven department

Mission

To coordinate and facilitate the delivery of quality development services with special emphasis on the enhancement of youth and sports for recreation and development.

Summary of Achievements in previous year (2018/19) by Programs

Program Name:	County sports championships						
Objective:	Identify and develop s	ports talents					
Outcome:	Participation in regional and national sports championships						
	Key Performance Planned Targets in Achieved targets Remarks						
	Indicators	2018/19	_				
	Number of	8 championships	4 championships	Insufficient funding			
	successful sports						
	championships held						
Program Name:	Purchase of sports goods and equipment						
Objective:	Equipping of sports cl	ubs					

Outcome:	Equipped sports clubs							
	Key Performance Indicators	Planned Targets in 2018/19	Achieved targets	Remarks				
	Number of sports clubs equipped	200 clubs issued with uniforms and balls	276 sets football uniforms,116 volleyball uniforms,395 football balls,147 volleyball balls and 164 football boots purchased for issue to sports clubs	Adequate funding				
Program Name:	Upgrading of stadium	S						
Objective:	Standard stadiums							
Outcome:	Upgraded stadia							
	Key Performance Indicators	Planned Targets in 2018/19	Achieved targets	Remarks				
	Standard stadiums	2 upgraded stadia	1 upgraded stadium	Insufficient funding				
Program Name:	Youth empowerment			·				
Objective:	Social and economic of	empowerment of the you	uths					
Outcome:	Economically empow	ered youths						
	Key Performance Indicators	Planned Targets in 2018/19	Achieved targets	Remarks				
	Number of income generating programs initiated	3 programmes	3 programmes initiated i.e Kiaga animal feeds, apparel industry and macadamia and avocado nurseries	Programmes ongoing				

Analysis of projects implemented in the Previous Financial Year (2018/19)

Project name and location	Objectives	Performance indicators	Status (based on the Indicators)	Planned Cost	Actual Cost	Sources of fund
County sports championships county wide	Identify and develop sports talents	Number of successful sports championships held	4 championships held in football ,volleyball, athletics and cross country	20m	2m	County government
Project name and location	Objectives	Performance indicators	Status (based on the Indicators)	Planned Cost	Actual Cost	Sources of fund
Purchase of sports goods and equipment county wide	Equipping of sports clubs	Number of sports clubs equipped	276 sets football uniforms,116 volleyball uniforms,395 football balls,147 volleyball balls and 164 football boots	20m	13m	County government

Talent academy	To develop youth talents	youths trained	1111	40111	nil	County government
and location	To develop	indicators Number of	the Indicators)	Cost 40m	Cost	fund
Project name	Objectives	Performance	Status (based on	Planned	Actual	Sources of
county wide						
personnel	in sports	referees trained				
technical sports	professionalism	coaches and				government
Training of	Promote	Number of	180 trained officials	3m	nil	County
and location		indicators	the Indicators)	Cost	Cost	fund
Project name	Objectives	Performance	Status (based on	Planned	Actual	Sources of
5			avocado nurseries			
county wide		initiated	macadamia and			
program)	the youths	programs	apparel industry and			
(Wezesha	empowerment of	generating	animal feeds,			0
empowerment	economic	income	initiated i.e Kiaga			government
Youth	Social and	Number of	3 programmes	10m	10m	County
Project name and location	Objectives	indicators	Status (based on the Indicators)	Cost	Cost	fund
wide Drainet name	Objectives	Performance	Status (based on	Planned	Actual	Sources of
stadiums county	stadiums	stadiums				government
Upgrading of	Standard	Standard	1 upgraded stadium	200m	28m	County
and location		indicators	the Indicators)	Cost	Cost	fund
Project name	Objectives	Performance	Status (based on	Planned	Actual	Sources of
			to sports clubs			
			purchased for issue			

2.3 DEPARTMENT OF GENDER AND YOUTH

Vision

Sustainable and equitable socio-culture and economic empowerment of all Kenyans.

Mission

To formulate, mainstream and implement responsive policies through coordinated strategies for sustained and balanced socio- culture and economic development of the county and empowerment of vulnerable and marginalized groups and areas.

Summary of achievements in the previous financial year 2018-19 by programs

Program name	Objectives	Key Performance indicators	Planned targets in 2018'19	Achieved targets	Remarks
Policy	Clear set of	Draft bills and	1	1	Draft youth policy developed.
Development	laws and	policies developed			
	regulations				
	in each				
	sector				

Program name		Key Performance indicators	Planned targets in 2018'19	Achieved targets	Remarks
inclusivity	Group formations mobilized	Women and youth self-help groups formed	30	50	Most groups met the threshold for registration.
Promote better livelihood	Increased incomes	Value addition projects for groups facilitated	3	2	Merry go round, table banking and savings groups registered
- ···	Skills development	Training of women groups	30	40	Target met. This will enable more groups to be formed in the next financial year and coop saccos
Legal framework	Adherence to legislation	Compliance with legal frameworks	100	100%	Target met
growth	Employment creation Increased incomes	Tailors Youth ambassadors	100	50%	MOU signed with casuals to increase production
development		More empowered women and youth	5	4	Kaitheri apparel factory Bakery
Financial growth	Revenue collection	Revenue Collected	700,000	800,000	Registration and renewals

Analysis of Capital Projects implemented in 2018-19FY

Project name	Objectives	Performance	Status based on	Planned	Actual	Source of
and location		indicators	indicators	cost	cost	funds
Construction of Kiorugari social hall	Improve the livelihood of women and youth	Upgraded social hall	Phase I and II completed	1,000,000	1,000,000	County Government of Kirinyaga
Supply of Sanitary towels	Restore dignity for women and youth	Reduced absenteeism for school going children	Awaiting distribution to the beneficiaries		2,400,000	County Government of Kirinyaga
Gender round table	Economic empowerment for women	Upgraded market	Done	400,000	306,000	County Government of Kirinyaga
Provision of blankets	Improve the livelihood	Improved standards of living	Completed and commissioned	500,000	240,000	County Government of Kirinyaga
Provision of tents and plastic chairs	Improve the livelihood	Improved standards of living	Completed and commissioned	2,000,000	1,000,000	County Government of Kirinyaga

Project name and location	Objectives	Performance indicators	Status based on indicators	Planned cost	Actual cost	Source of funds
Provision of linen for the apparel factory	Improve livelihood for women and youth	More economically empowered women and youth	Procured and delivered		5,500,000	County Government of Kirinyaga
Provision of sewing machines for the apparel	Improve livelihood for women and youth	More economically empowered women and youth	Procured and delivered		4,100,000	County Government of Kirinyaga
Women empowerment	Improve livelihood for women and youth	More economically empowered women and youth	Roll over		8,500,000	County Government of Kirinyaga

2.4 DEPARTMENT OF LANDS, HOUSING AND URBAN DEVELOPMENT

Vision

Excellence in Land and Housing management for sustainable development of Kirinyaga County

Mission:

To Facilitate improvement of livelihoods of the people of Kirinyaga County through efficient Land resource management, Equitable Access, secure Tenure and Sustainable housing.

Summary of Achievements in previous year (2018/19) by Programs

Department of Housing

Program				
Name:	Development of Hou	sing infrastructure.		
Objective	Open up new land for	housing development.		
Outcome	Development of drain	age, sewerage and roads	S.	
	Key	Planned		
	Performance	Targets in	Achieved	
	Indicators	2018/19	Targets	Remarks
	No. of Km of sewer			
	line laid.	3 km of sewer line		

Analysis of Projects implemented in the Previous Financial Year (2018/19)

Project name and Location	Objectives	Performance Indicators	Status (based on the Indicators)	Planned Cost	Actual Cost	Sources of fund
	Improve the	No. of	Ongoing 200			
Maintenance	living	rehabilitated	housing units			
of county	conditions of	housing units	to be			
estates	our tenants.	in the estates.	rehabilitated.	40,000,000		CGK

Department of Physical Planning

Summary of Sector / Sub- Sector Programmes

PROGRAMME NAM	PROGRAMME NAME: PHYSICAL PLANNING								
Objective	To Provide broad	framework for la	nd-use management						
Outcome:	Sustainable Land	-use Planning							
Sub- Program	Key Key Performance Performance indicators Planned targets Achieved Targets Remarks								
Finalization of	Awaiting Inception report, 2nd Data Collection, Approved Spatial 1st stakeholder meeting								
County Spatial Plan	Advisory Plans	Spatial Plan	Plan	meeting	the draft plan				

Analysis of projects implemented in the previous ADP

			Performan				Source
Project Name			ce	Status (based on	Planned	Actual	s of
and Location	Objectives /purpose	Output	indicators	the indicators)	Cost(Ksh)	Cost(Ksh)	fund
				2nd technical			
				committee			
Preparation of	To Provide broad		Minutes for	meeting held,2nd			
County Spatial	framework for Land-	Spatial	stakeholder	stakeholders			
Plan	use management	Plan	s meeting	meeting held	54,000,000	47,599,440	KCG

Department Of Survey and GIS

Summary of Achievement in previous year (2018/19) by programs

Program	Acquisition of Land f	Acquisition of Land for access road connectivity						
Objective:	To shorten distances	from one area to another	r in obtaining required	services				
Outcome:	Saved time in obtaini	ng services.						
	Key Performance Indicators	Key Performance Planned Target in Achieved targets Remarks						

Survey and	Acquire 5 access	On going	
demarcation of	roads in various		
access roads.	wards.		

Analysis of projects implemented in the Previous Financial Year (2018/19)

Project name and location	Objectives	Performance	Status (based on the indicators)	Planned cost	Actual cost	Sources of fund
Baragwi	Acquisition of land for access road	On going	60% done	1 million		CGK
Kerugoya	Acquisition of land for access road	On going	60% done	3 million		CGK
Murinduko Riagicheru/ Kamunyange	Acquisition of land for access road	On going	50% done	2 million		CGK
Inoi Ngurweini & Kiamuruga	Acquisition of land for access road	On going	70% done	2 million		CGK

Challenges experienced during implementation

- a) Resistance from land owners where convenient access roads could be located.
- b) Slow phase on the part of the clients in obtaining relevant documents e.g title of the part of land to be acquired for purposes of valuation.

Lessons learnt and recommendation

The process of land acquisition is length and requires proper documents for purposes of procurement.

- a) Necessity to undertake public participation
- b) County should assist the clients to process the required documents & make waiver of fees where clients are unable to pay.

2.5 DEPARTMENT OF EDUCATION AND PUBLIC SERVICE

Vision:

To have a globally competitive quality education, public service delivery and child care in Kirinyaga County's for sustainable development

Mission:

To provide holistic and integrated educational programs and efficient public service delivery and child care

	Objectives/ purpose	Output	Performance indicators	Status (based on the Indicators)	Planned Cost	Actual Cost	Sources of fund
DIRECTORA	FE OF EARLY CHIL	DHOOD DEVEL	OPMENT ANI	/	ON	1	1
Construction of ECDE classrooms.	To provide conducive environment for teaching and learning	Each class to shelter 45 children	No. of classrooms constructed.	BQs for 6classr ooms prepared. Projects rolled over to 2019/20	6M		County Government.
Renovation of ECDE classroom	To provide conducive environment for teaching and learning	Each class to shelter 45 children	No. of classrooms renovated	BQs for 2 classrooms prepared. Projects rolled over to 2019/20	800,000		County Government.
Procurement of ECDE furniture	To provide learners and teachers with appropriate furniture and have conducive learning environment	No. of learners catered for	No. classes furnished.	Procurement of furniture for 7 classrooms rolled over to 2019/20			County Government.
Purchase of ECDE Teaching and Learning materials.	To ensure quality education for all and promote lifelong learning	No. of learners	198 ECDE centres	All the 198 ECDE Centres were supplied with teaching and learning materials	5,000,000	4,999,940	County Government.
Grant	To support education and improvement of infrastructures of the polytechnics		13		37,339,283	28,004,462+ 9,334,821.00 released together with 2018/2019 Grant	Ministry of Education
teaching learning	To ensure quality education to all our learners in all our polytechnics		13 polytechnics.	All the 13 polytechnics were supplied with teaching learning materials.	00	4,818,640.00	MOE Grant
3No	To provide conducive environment for learning	No. of classes completed	No of classes constructed.	3 No	3,000,000. 00	3,000,000.00	MOE Grant

	Objectives/ purpose	Output	Performance indicators	Status (based on the Indicators)	Planned Cost	Actual Cost	Sources of fund
1No	To provide conducive environment for learning	No. of classes completed	No of classes constructed.	1 No	1,000,000. 00	1,000,000.00	MOE Grant
Renovation of 1No classroom at Kiamikuyu VTC		No. of classes completed	No of classes renovated.	1 No	584,283.00	584,283.00	MOE Grant
3No	To provide conducive environment for learning	No. of classes completed	No of classes constructed.	3 No	3,000,000. 00	3,000,000.00	MOE Grant
2No	To provide conducive environment for learning	No. of classes completed	No of classes constructed.	2 No	2,000,000. 00	2,000,000.00	MOE Grant
-	To provide conducive environment for learning	No. of workshops completed	No of workshops constructed.	1 No	1,000,000. 00	1,000,000.00	MOE Grant
r r	To provide conducive environment for learning	No. of workshops completed	No of workshops constructed.	Workshops block	2,000,000. 00	2,000,000.00	MOE Grant
construction of Dormitory 1No at Mucii Wa Urata VTC	To promote access for learning	No. of dormitories completed	No of dormitories constructed.	1 No	3,000,000. 00	3,000,000.00	MOE Grant
3No	To provide conducive environment for learning	No. of classes completed	No of classes constructed.	3 No	3,000,000. 00	3,000,000.00	MOE Grant

Project name and location	Objectives/ purpose	-		Status (based on	Planned Cost	Actual Cost	Sources of fund
				the Indicators)			
2No	To provide conducive environment for learning		No of classes constructed.	2 No	2,000,000	2,000,000	MOE Grant

Payments of Grants, Benefits and Subsidies

The department assisted needy students with bursary to those in secondary school and youth polytechnics.

Type of payment (e.g.Educationbursary,biashara funds e.t.c)	Budgeted amount	Actual amount paid	Remarks
Bursary	20,000,000	20,000,000	The entire amount was disbursed.
Youth Polytechnic Grant.	52,210,000.00	39,418,550.00	MOE Has undertaken to wire the balance
			of 12,791,450.00

Challenges Experienced during implementation of the previous ADP

The Department experienced some challenges

- a) Late release of funds.
- b) Slow procurement process

Lessons learnt and Recommendations

Outline key lessons learnt from the implementation of the previous plan and proposed recommendations.

- a) IFMIS, projects need to be done early and pay before the IFMIS systems are affected.
- b) To have projects paid on time the funds should be disbursed early.
- c) Hasten the procurement process

2.6 DEPARTMENT OF COOPERATIVES, TOURISM, TRADE, MARKETING, INDUSTRIALISATION AND ENTERPRISES DEVELOPMENT

Achievements in the previous financial year

The department implemented the following programs and projects in the 2018-19FY

Program name	Objectives	Key Performance indicators	Planned targets in 2018-19	Achieved targets	Remarks
Policy Development	Clear set of laws and regulations in each sector	Draft bills and policies developed	2	4	Draft Cooperative Policy developed. Draft Tourism Bill developed. Draft Trade and Markets Bill developed. Draft Coffee Development Fund Bill developed.
Financial inclusivity	Growth of cooperative sector	Co-operative Societies formed	30	8	Most groups did not meet the threshold for registration. Cooperative training was offered to bridge gaps identified to qualify.
Promote better livelihood	Increased incomes	Value addition projects for Co- operatives facilitated	3	2	Coffee roasting/grinder/packaging and milk packaging procured. Plan to buy a coffee roaster for Mutira Farmers Cooperative Society this financial year, 2019 /2020.
Capacity building	Skills development	Training of Co- operative Societies facilitated	30	40	Target met. This will enable more cooperative to be formed in the next financial year.
Legal framework	Adherence to legislation	Compliance with legal frameworks	100	100%	Target met
Economic growth	Employment creation Markets Increased incomes	Industrial park Feasibility and implementation work plan developed	100	50%	MOU signed with ICDC to undertake the feasibility study and implantation work plan development.
Consumer protection	Fair trade practices	Fair trade practices compliance	100	70%	Lack of vehicle for weights and measures has limited full compliance. Upon receipt of the supplementary budget the funds that had been allocated for the purchase of the van had been removed.
Trade development	Conducive trading environment	Upgrade of key markets	5	4	Kagio cereals, Kagio cloths, Wanguru, Makutano markets completed. Kutus has stalled.
Financial growth	Revenue collection	Revenue Collected	1,520,000	1,267,735.00	Lack of vehicle for weights and measures has affected revenue collection

Analysis of Projects implemented in 2018-19 FY

Project name	Objectives	Performance	Status based on	Planned cost	Actual	Source of funds
and location		indicators	indicators		cost	
Upgrading of	Provide a	Upgraded	Completed and	22 Million	20,743,055	County
ofKagio	conducive trading	market	commissioned			Government of
markets –	environment for					Kirinyaga
Kiine ward	market traders and					
	buyers					

Project name and location	Objectives	Performance indicators	Status based on indicators	Planned cost	Actual cost	Source of funds
Upgrading of Makutano market in Mutithi ward	Provide a conducive trading environment for market traders and buyers	Upgraded market	Completed and commissioned	20 Million	19.8 million	County Government of Kirinyaga
Upgrading of wanguru market in Tebere ward.	Provide a conducive trading environment for market traders and buyers	Upgraded market	Completed and commissioned	20 Million	20 million	County Government of Kirinyaga
Upgrading of ofKutus market in Kutus town in Nyangati ward	Provide a conducive trading environment for market traders and buyers	Upgraded market	Approximate 31% of the markets upgraded by close of financial year	20 Million	13,719,442	County Government of Kirinyaga
Upgrading of Kagumo market in Mutira ward.	Provide a conducive trading environment for market traders and buyers	Upgraded market	Constructed ECO toilet, 4 market sheds, revenue office, gates and fencing	20 Million	19,774,143	County Government of Kirinyaga
Upgrading of of Kianyaga market in Kianyaga town in Baragwi ward	Provide a conducive trading environment for market traders and buyers	Upgraded market	Constructed eco toilet, 4 market sheds, revenue office, gates and fencing	20 Million	19,731,592	County Government of Kirinyaga
Purchase, installation and commissioning of coffee Roaster, grinder, and packaging machine.	Promotion of coffee value addition Promote local consumption of coffee Increase farmers earnings	Equipment delivered and tested	Coffee Roaster and grinder delivered and tested	5 Million	4,849,650	County Government of Kirinyaga
Purchase of milk packaging machine –	Promotion of milk value addition initiatives Enhancing market accessibility	Equipment delivered and tested	Equipment delivered and tested	2 Million	1,962,376	County Government of Kirinyaga

Challenges experienced during the implementation of previous Annual Development Plan

- a) Delays in approving supplementary budgets sometimes slows down the implementation.
- b) Inadequate staffing in the department has been a major challenge.
- c) Lack of vehicles and other facilitation to supervise programs and projects

Lessons learnt and recommendations

- a) Non performing contractors should be weeded out and locked out from future projects
- b) The procurement process should commence at the beginning of the financial year to ensure timely awards and give room to rectify areas of concern to avoid roll overs.
- c) Need to recruit Key staff for Tourism and Industrialization directorates.

2.7 ROADS, TRANSPORT AND PUBLIC WORKS

Vision

To have a reliable, safe and efficient road network and transport sector for the prosperity of Kirinyaga County.

Mission

Provide and maintain an integrated road network and infrastructure that is functional and reliable to encourage social and economic development of the region.

The Department implemented t	he following programs an	d projects during the 2018-19FY
1 1		1 3 0

Program	County Flagship Projects: Kibingoti, Kianyaga, Kutus and Kagio Matatu Parkings							
Name:	and Access Roads.	and Access Roads.						
Objective:	Improved transportation system, traders and residents environment and increased revenue collection							
Outcome:	Well-built parking and trading spaces which are well drained, beautiful and long lasting to cabro standards.							
	Key Performance	Planned targets	Achieved	Remarks				
	indicators		targets					
	Square meters of parking lots done (M ²)	25,220.00	14,550.00	Over 60% of the planned works completed. Works ongoing.				

Program Name:	County Flagship Proje	cts: County In-hous	e County Roads.				
Objective:	Improved transportation	Improved transportation system, access and environment for traders and residents.					
Outcome:	Well-built roads which a	are well drained and lo	ong lasting to murram	standards.			
	Key Performance indicators	Planned targets	Achieved targets	Remarks			

	Number of kilometers of roads done (Kms)	800 - Grading 217 - Graveling	957 - Grading 198 - Graveling	120% of the planned gradingworks completed.92% of the planned gravelworks completed.		
Program Name:	Kenya Roads Board P	rojects: County Roa	ds and bridges.			
Objective:	Improved transportation system, access and environment for traders and residents.					
Outcome:	Well-built roads which	are well drained and I	long lasting to murran	n standards.		
	Key Performance indicators	Planned targets	Achieved targets	Remarks		
	Number of kilometers of roads done (Kms)	85.58	57.80	Over 68% of the planned works completed.		
	Number of bridges built (No)	1.00	-	Works ongoing.		

Analysis of projects implemented during 2018-19FY

Project name	Location	Objectives/ purpose	Performance indicators	Status (based on the Indicators)	Planned Cost	Actual Cost	Sources of fund
County Flags	nip Projects	- New					
Construction of Kagio Matatu Parking – Phase 2	Kiini/ Mutithi wards	Improve transportation system, traders and residents environment and increased revenue collection	M ² of parking lots to be done – 12,000	100% Complete.	60,604,414.06	60,574,029.85	County Government of Kirinyaga
Construction of Kutus Matatu Parking - Phase 2	Nyangati ward	-ditto-	M ² of parking lots to be done - 3510	100% Complete.	19,008,902.60	18,050,533.80	County Government of Kirinyaga
Construction of Kutus Matatu Parking - Phase 3	Kabare/ Nyangati wards	-ditto-	M ² of parking lots to be done - 7,400	28% Complete. Works ongoing.	28,247,887.50	7,974,380.00	World Bank
County Flagsł	ip (Rolled (Over) projects					

Construction of Kagio Matatu Parking Phase 1– Lot 1	Kiini ward	Improve transportation system, traders and residents environment and increased revenue collection	M ² of parking lots to be done - 7,400	85% Complete. Works ongoing.	30,097,476	26,204,400.00	County Government of Kirinyaga
Construction of Kagio Matatu Parking Phase 1– Lot 2	Mutithi ward	Improve transportation system, traders and residents environment and increased revenue collection	M ² of parking lots to be done - 7,600	75% Complete. Works ongoing.	32,605,048.00	25,277,617.42	County Government of Kirinyaga
Construction of Kagio Matatu Parking Phase 1– Lot 3	Mutithi ward	Improve transportation system, traders and residents' environment and increased revenue collection	M ² of parking lots to be done – 2,090	97% Complete. Works ongoing.	10,841,244.00	10,769,121.00	County Government of Kirinyaga

Project name	Location	Objectives/ purpose	Performance indicators	Status (based on the Indicators)	Planned Cost	Actual Cost	Sources of fund
Paving & Marking of Kutus Matatu Parking and Marking	Kabare/ Nyangati wards	Improve transportation system, traders and residents environment and increased revenue collection	M ² of parking lots to be done – 8,600	60% Complete. Works ongoing.	45,506,916	27,111,639.45	County Government of Kirinyaga
Improvement of Kianyaga Matatu Stage & Market Access Road	Baragwi ward	-ditto-	M ² of parking lots to be done – 4,400	100% Complete.	57,038,114	56,828,179.60	County Government of Kirinyaga
Kenya Roads B	Board project	s					
Improvement of Jun E613 Kamuiru-Jun D455 Kariria Road.	Mutira ward	Improve mobility and access	Number of Kms to be done – 5 kms	Grading & Gravel works at 98% complete.	5,388,426.20	4,371,599.20	Kenya Roads Board (K.R.B)

			kms				
Improvement of E1651- Jun B6 (Kianjiru) -	Baragwi ward	-ditto-	Number of kms to be done – 5.0	100% works complete.	5,388,455.20	3,959,555.60	K.R.B
E1639 - Jun C74 (KTI) - Kiang'ombe Road.			kms to be done – 7.0 kms	complete. Works ongoing.			
Stanley Ndei - Mutura Road Improvement of	ward Kabare ward	-ditto-	kms to be done – 3.0 kms Number of	grading and gravel works complete. 90% of	4,859,690.08	4,294,494.00	K.R.B
Improvement of Kaimiri- Gakarara bridge and Approaches Improvement of	ward Ngariama	-ditto- -ditto-	Number of kms to be done – 3.0 kms Number of	60% of grading and gravel works complete. 95% of	5,390,647.60		K.R.B K.R.B
Improvement of Kinyakiiru Secondary School to Kiranga road		Improve mobility and access	kms to be done – 3.2 kms	100% works complete.	4,964,684.00		K.R.B
Project name	Location	Objectives/ purpose	indicators	e Status (based on the Indicators)			Sources of fund
Improvement of E611 (Canal) - Kwa Njogu - Ruthigu - Musa Ngondi - Migingo Rd.	Nyangati ward		Number of kms to be done – 3.0 kms	100% works complete.	5,356,949.02	3,536,898.00	K.R.B
Improvement of JunC74 (Gitwe))- Kangaita Tea Factory Road			Number of kms to be done – 6.7 kms	100% of the planned works complete.	7,613,330.00	4,264,044	K.R.B
Improvement of E608 - Jun D453 Kiania - Kiaragana - Jun C74 Road	Mukure ward		Number of kms to be done – 7 kms	Grading & Gravel works at 90% complete.	5,321,557.71	3,841,096.40	K.R.B
Improvement of Kiamanyeki Ciagiini Bridge and Approaches.	Tebere		Number of kms to be done – 3 kms	Grading & Gravel works at 99% complete.	5,225,115.60	4,804,140.00	K.R.B
Improvement of Gatitika - Nguka - Kiuria - Kangiciri Road	Thiba		Number of kms to be done – 7 kms	Grading & Gravel works at 99% complete.	5,095,300.00	3,729,690.00	K.R.B

Rwambiti							
(D458) Road. Improvement of BC - Guama Factory - Muriki Road	Karumandi ward	-ditto-	Number of kms to be done – 5.0 kms	100% works complete.	5,138,266.00	5,132,642.72	K.R.B
	Kanyekiini ward	-ditto-	Number of kms to be done – 5.0 kms	90% complete. Works ongoing.	5,309,618.00	4,050,998.40	K.R.B
Construction of Kibukure Bridge and its Accesses	Kangai ward	-ditto-	Number of units to be done -1	40% complete. Works ongoing.	5,196,433.06	2,544,352.12	K.R.B
Improvement of RAR 28 - Jun. RAR 1 (Kinyaga) Road.	Mutithi ward	-ditto-	Number of kms to be done – 2.5 kms	100% works complete.	5,276,260.00	5,270,411.28	K.R.B
Improvement of Mahigaiini - Mwatha-ini - Murubara Rd	Gathigiriri ward	-ditto-	Number of kms to be done – 7.0 kms	100% works complete.	5,276,260.00	5,270,411.28	K.R.B
Project name	Location			Gt t	Planned		0
i i oject name	Location	Objectives/ purpose	Performance indicators	Status (based on the Indicators)	Cost	Actual Cost	Sources of fund
Improvement of Karaba Road Jun - St. Peter Mwea Mixed Secondary School - Gachoki Road	Wamumu ward	•		(based on		4,844,720.48	
Improvement of Karaba Road Jun - St. Peter Mwea Mixed Secondary School -	Wamumu	purpose Improve mobility and	indicators Number of kms to be done – 3.6	(based on the Indicators) 100% works	Cost		fund

Challenges Experienced during implementation of the previous ADP

The following are the challenges experienced by the sector during the implementation of the previous plan

- a) Initial delay in County projects implementation processes delayed by the electioneering activities.
- b) Delays in the entire procurement process from Boqs preparations up to award of tender.

- c) Lack of proper facilitation to the Department staff hindering their efficiency i.e. lack of supervision vehicles.
- d) Financial constraints of the Contractor causing delays and poor works.
- e) Local political conditions i.e. unnecessary interference from the locals and politicians.
- f) Extreme weather i.e. long rainfall period.

2.8 DEPARTMENT OF ENVIRONMENT, WATER AND NATURAL RESOURCES

The sector comprises of the following sub-sectors; water & irrigation, environment & natural resources.

Introduction

The Department of Environment, Energy and Natural Resources has responsibility of ensuring that Kirinyaga County realizes clean and healthy environment as enshrined in the word and spirit of the Constitution of Kenya Article 42 and Chapter 5 Part 2. In executing its mandate, the Directorate is organized in four sub-sectors namely: solid waste management (SWM), environmental compliance and enforcement, natural resources management and county energy services.

The department of Water and Irrigation Services is mandated to ensure provision of adequate water for domestic and irrigation use within Kirinyaga County. Below is a list of directorate strategic objectives.

Increase of area under irrigation consistently.

- i) Embark on bulk supply of clean safe water to rural and urban centers.
- ii) Initiate identification of partners for proposed sewerage construction.
- iii) Construction of community based water projects.
- iv) Formulate laws that will form the framework that will guide water and irrigation functions in the whole county of Kirinyaga.

Summary of Achievements in Previous Year (2018/2019) By Programs

Program Name	Water Supply infrastructure develop	ment		
Objective	To increase access to adequate and re	eliable water		
Outcome	To increase access to adequate and re	eliable water		
	Key Performance Indicators	Planned Targets In 2018/2019	Achieved Targets	Remarks

	37150	750 (0.02%)	Connectivity is
			low because
			Some projects
- % of the of new households			are incomplete
connected to piped domestic water			like Mugaro and
in villages			Kutus Mjini ,
in things			while Njukiini
			which was
			completed
	250	250	recently
- Updated community water	250	250	
projects data base	000	200	D 1114
No. of households installed with	800	800	Provided with
- No. of households installed with			1000litres
water harvesting structures			plastic water tank
	1360	50(0.04%)	Project intended
	1300	30(0.04%)	to increase no of
- % of the of new Farmers			new farmers
connected to irrigation water in			were not funded
villages			with enough
			fund for them to
			be complete
- % of Farrows de-silted	2	2	Î

Analysis of Projects Implemented In the Previous Financial Year 2018/19

Project Name And	Objectives	Performance	Status(Based On	Planned Cost	Actual Cost	Sources Of
Location		Indicators	The Indicators)			Fund
Riagicheru Irrigation	To increase	Number of	about 52	10,000,000.00	9,942,022.00	County
Water Project in	access to	households	connections have			Government of
Murinduko Ward	adequate and	connected to water	been connected			Kirinyaga and
which was rolled	reliable water	supply				IFAD
over to 2018/2019						
from 2017/2018						
Mugaro Water	To increase	Number of	ongoing and so	12,000,000.00	11,943,320.00	County
Project in Murinduko	access to	households	far none has been			Government of
Ward which was	adequate and	connected to water	connected since			Kirinyaga
rolled over to	reliable water	supply	intake works is			
2018/2019 from			not constructed			
2017/2018						
Njukiini Water	To increase	Number of	it was finished	15,000,000.00	14,868,219.00	County
Project in Njukiini	access to	households	recently and			Government of
Ward which was	adequate and	connected to water	therefore			Kirinyaga
rolled over to	reliable water	supply	connection			
2018/2019 from			installation is yet			
2017/2018			to start			
Mwea Makima Water	To increase	Number of	about 800	3,600,000.00	3,552,910.00	county
Project which was	access to	households	connections have			Government of
rolled over to	1	connected to water	been connected			Kirinyaga
2018/2019 from	reliable water	supply				
2017/2018						

Kutus Mjini which was rolled over to 2018/2019 from 2017/2018	To increase access to adequate and reliable water		Intake structure complete , piping work ongoing	5,000,000.00	 County Government of Kirinyaga
Wamumu Water Tanks in Wamumu Ward which was rolled over to 2018/2019 from 2017/2018	To enhance water harvesting & storage in County institutions, households &Villages	water harvesting structures	About 800 plastic water of capacity 1000litres were purchased and distributed to residents of Wamumu ward	8,000,000	County Government of Kirinyaga
Kirimara water project in Murinduko Ward	To increase access to adequate and reliable water	acreage put under	Pipes were prepared and the pipes are on site	2,000,000	County Government of Kirinyaga

2.9 DEPARTMENT OF HEALTH

Vision

A healthy and productive population

Mission

To establish progressive responsive and sustainable technologically driven evidence based and client centered health system able to deliver an accelerated achievement of high standards of health for the people of the County

Summary of Achievements for 2018-19 FY

Summary of Achievements in previous year (2018/19) by Programs

Program Name:	CURATIVE					
Objective:	To ensure availabilit	To ensure availability of health commodities				
Outcome:	All patients to receiv	ve all prescribed medie	cines			
	Key Performance	Planned Targets in	Achieved targets	Remarks		
	Indicators	2018/19				
	Availability of all	Availability of all 100% 75% Budgetary				
	medicines			allocations		
	Availability of all	100%	75%	Budgetary		
	non-			allocations		
	pharmaceuticals	pharmaceuticals				
	Availability of all100%50%Budgetary					
	laboratory reagents			allocations		

Program Name:	PREVENTIVE	PREVENTIVE					
Objective:	To ensure all disease	es are prevented					
Outcome:	Residents of Kirinya	nga are aware of disea	se prevention measur	res			
	Key Performance	Planned Targets in	Achieved targets	Remarks			
	Indicators	2018/19					
	Availability of all	100%	95%	Legal documents			
	typhim vaccine			inconsistent supply			
	Availability of all	100%	95%				
	aqua tabs						
	Disease prevention	100%	100%				
	education						

Program Name:	REFERRAL					
Objective:	To ensure all patient	ts are referred when ne	eed arises			
Outcome:	All patients can acce	ess the higher level of	intervention			
	Key Performance	Planned Targets in	Achieved targets	Remarks		
	Indicators	2018/19				
	Availability of	10 ambulances	7 ambulances	3 are in the garage		
	operation and					
	equipped					
	ambulances					

Program Name:	Medical Services, Public Health And Sanitation					
Objective:	To Enhance/Improve Health Care Services					
Outcome:	A Healthy And Productive Population					
	Key Performance	Planned Targets in	Achieved targets	Remarks		
	Indicators	2018/19				
	Complete all the	30	11	-Some projects are		
	planned projects		(37%)	in procurement		
	for the year			stage ie isolation		
	208/2019			ward and some		
				equipment.		
				-Unexplained		
				delay by		
				contractors		

Analysis of Implemented Capital Projects 2018-19FY

Project name and location	ward	Objectives	Performance indicators	Status (based on the Indicators)	Planned Cost	Actual Cost	Sources of fund
Proposed	wuru	Objectives	malcutors	indicators)	COSC	COSt	Tunu
Completion of a		Improve					
Maternity Block at		maternal					
Kimbimbi Sub		and child	Complete and				
County Hospital		health	functional				County
	Nyangati	services	maternity unit	Complete	7,457,452	7,266,528	Govt.
Proposed							
Construction of a		Improve					
Maternity Ward at		maternal					
South Ngariama		and child	Complete and				
Dispensary		health	functional				County
	Murinduko	services	maternity unit	Complete	13,873,583	13,870,332	Govt.
Proposed		Improve		Complete			
Completion of a		health	Complete male	but not			County
Male Ward at	Mukure	services	ward	functional	4,450,079	4,446,473	Govt.

Baricho Health							
Centre							
~							
Supply, Delivery,							
Installation and							
Commissioning of							
50KVA and 250KVA Canopy							
type Generator at							
Uceru, Kang'aru,							
Kiamutugu,							
Mutithi and							
Murinduko Health							
centres and							
Kimbimbi Sub-		Provide					
County Hospital		adequate					
Respectively	Various		Constant power	6 functional			County
1 5	wards	power	supply	generator	4,240,411	4,240,411	Govt.
Construction of a	1			-			
Toilet Block,							
Chainlink fende							
and a Burning							
Chamber at Njegas							
Center in Kangai		Improve	Complete and				
ward		sanitation	functional toilet				County
	Kangai	and security	block	Ongoing	2,998,500	2,058,380	Govt.
Proposed		_					
completion of		Improve	Improved				
Thiba Health		maternal	maternal and				G (
Center	TT1. '1	and child	child health care	Commission 1. ()	000 (55	007.052	County
Proposed Fencing	Thiba	health care	services	Complete	998,655	997,852	Govt.
at Mutithi Health		Improve	Fenced health				County
Center	Mutithi	security	facility	complete	3,989,450	3,985,270	Govt.
Proposed	within	security	lacinty	complete	3,707,430	3,703,270	0011.
construction of an		Improve					
exhaustible pit		sanitation					
latrine block and		and reduce					
water tanks at		waterborne					
kiamanyeki		related	Complete and				County
dispensary	Tebere	diseases	functional latrine	complete	999,405	997,655	Govt.
Design,							
development and							
Commissioning of							
Integrated health		Improve	Improved data				County
Mgt. Systems	Kerugoya	data quality	quality	Ongoing	27,203,451	16,322,070	Govt
Erection And		Provide					
Completion Of A		adequate	Adequate and				
Power House			constant power	70%			County
And A	Kerugoya	power,	supply and	complete	61,000,000	38,338,791	Govt

Kitchen/Laundry		improve	improved				
Block		catering	catering services				
		department	0				
Supply, Delivery,		^					
Installation,							
Testing And							
Commissioning Of		Improve					
Internal Plumbing,		sanitation					
Drainage And Fire		and	Improved				County
Fighting	Kerugoya	environment	sanitation	Complete	1,851,925	1,364,433	Govt
Completion and							
Equipping female			Complete female				
Ward and X-ray		Improve	ward and				
Department in		health	functional x-ray				County
Sagana	Kariti	services	unit	Complete	5,440,328	5,418,435	Govt
		Improve					
		accessibility					
Kiandai		to health	Functional	Not			County
Dispensary	Baragwi	services	health facility	complete	1,000,000	1,000,000	Govt.
Construction and							
equipping a 220		Improve	Complete and				
bed capacity		health	functional				County
medical complex	Kerugoya	services	medical complex	Ongoing	200,000,000	201,717,391	Govt
		Improve					
General		support and					
renovations/		coordination					
maintenance of		of health	Well maintained				County
buildings	Kerugoya	services	buildings	Ongoing	1,977,479	1,977,479	Govt

Grants in the 2018-19 Budget

The department utilized grants received as follows;

Grant	Budgeted amount	Actual amount paid	Remarks
			Balance to be rolled over to FY 2019-2020
THS-UCP PROJECT GRANT	30,000,000	12,408,570	
			Grant utilized as budgeted
DANIDA GRANT	14,782,500	14.782,500	-
USER FEES FOREGONE-HSSF GRANT	11,282,570	11,282,570	Grant utilized as budget

2.10 COUNTY EXECUTIVE

VISION

Providing county leadership for economic prosperity and well-being of the Citizens

MISSION

To provide leadership and policy direction to ensure efficient and effective service delivery

The major role of the sector is to provide leadership and policy direction to ensure efficient and effective service delivery. The key priorities of this sector are:

- Instituting county public service reforms to ensure effective and efficient service delivery
- Providing leadership and guidance in human resource management
- Development of appropriate county organization structures
- Enhancement of transparency and accountability in all county entities
- Effective management and coordination of county government operations

In the financial year 2018/2019, the department has managed to undertake a number of projects. First, it conducted a human resource audit on the county staff by means of a biometric system. In addition, the department managed to develop a human resource policy manual. It also honored pending bills and is currently commencing the project on the construction of the Governor's official residence.

The department has experienced a series of challenges including an increase in terms of litigation hence escalating the levels of costs incurred.

The department seeks to invest an archiving system. That is purposed to ensure that it is easier to retrieve information and also preserve information of enduring value. It also seeks to undertake capacity building of the members of staff and issue identification cards, engineered towards promoting corporate culture and effective staff identification. It is also drafting a county inspectorate enforcement bill which is passed into law will provide for a pathway of enforcing county legislation, as well as, other applicable written laws.

Summary of Achievements in previous year (2018/19) by Programs

Program Name:	ICT								
Objective:	To improve efficiency in service	To improve efficiency in service delivery							
Outcome:	Improved speed to access service	Improved speed to access services							
	Key Performance Indicators	ey Performance Indicators Planned Targets in Achieved Remarks							
		2018/19	targets						
Hospital management	Delivery of a hospital	Delivery of the HMS	80%	Doctor's strike					
system	management system.			affected the delivery.					
Performance	Delivery of a PMS	Delivery of PMS	98%	Awaiting Launching.					
management system									
Fibre optic	Installation of fibre optics in	Installation of fibre optics	60%	Installation still					
Installation	the sub counties.	in the sub counties.		undergoing in phases.					
Revenue management	Installation of a revenue	Installation of a RMS	10%	Just been awarded.					
system	management System								

Analysis of projects implemented in the Previous Financial Year (2018/19)

Project name and location	Objectives	Performance indicators	Status (based on the Indicators)	Planned Cost	Actual Cost	Sources of fund
Hospital management system	System installation	Hospital automation	80%	24m	24m	CGK
Performance management system	System installation	Performance monitoring	98%	27m	27m	CGK
Fibre optic installation	Optic fibre installation in the sub counties	Internet in the sub counties	60%	600m	600m	ICTA
Revenue Management System	Automation of revenue collection.	Automation of revenue	10%	39m	39m	CGK

3.0 COUNTY STRATEGIC PRIORITIES, PROGRAMMES AND PROJECTS

Introduction

This chapter provides county strategic areas to be focused on in 2020-21FY. It provides a summary of what is being planned by the county which include key broad priorities and performance indicators.

3.1 AGRICULTURE, VETERINARY, LIVESTOCK AND FISHERIES

This sector comprises of the department of Agriculture, veterinary, Livestock and Fisheries

Sector Vision and Mission

Vision:

To be the leading agent of food security for all, employment creation, income generation and poverty reduction in Kirinyaga county.

Mission:

To improve the livelihoods of Kirinyaga people by promoting competitive farming as a business through appropriate policy environment, effective support services and sustainable agricultural base resources management Sector development needs, priorities and strategies

Sub-sector Priorities, and Strategies

In response to the sector vision and mission, the county has stepped up extension services making them target specific, more demand driven and customer oriented. This is aimed at ensuring farmers in the county enjoy comparative advantage in their areas of specialization. Efforts will be geared towards increasing production in both crop and livestock sub sectors by creating an enabling environment for agricultural development through review of the current policy framework.

The main target project will be geared towards enhancing the productive capacity of the farmers to improve their incomes and nutrition hence improving their livelihoods in the year and future. To this end, the main projects will to provide farmers with the high quality planting materials, capacity building to boost their productivity and enhancing post-harvest handling activities.

Program Name:	WEZESHA KIRINYAGA							
Objective:	To empower the people of Kirinyaga to live better lives							
Outcome:	Increase productivity,	Increase productivity, incomes and improve nutrition among the Kirinyaga residents						
	Key Performance	Baseline	Planned Targets for	Remarks				
	Indicators		2020-21 FY					

Summary of planned targets for 2020-21 Financial Year by Program

Avocado and macadamia seedlings production and distribution Construction of tomato and fruit processing facility	200,000 avocado seedlings produced; 40,000 macadamia seedlings produced One factory completed	200000 distributed in 2019/20 No processing factory currently	200,000 avocado seedlings produced; 40,000 macadamia seedlings produced 1 factory	Distribution to be done in the county and surplus sold to other counties To be done through a partnership with tomato and fruit producers in the county
Construction of produce collection and storage facility	Number of collection and storage facilities constructed Quantity of produce being handled by the centres	Only two exist for bananas	10 produce collection facilities One cold storage facility	To be done in partnership with private sector
Soya and sunflower production	Quantity of soya and sunflower produced	No contracted farmers on the two value chains	50 tons	Contracted farmers to be engaged
Food security initiatives	Quantity of seeds of traditional high value crops purchased		500 tons of seed bought	To be given to groups for easier capacity building and other logistics
Revitalization of Kirinyaga ATC Kamweti	Increase in revenue generated Improve capacity of institution to offer services	4,000,000 generated	7,000,000	Improvement to involve both the training school and the farm

Capital Projects

The department is planning to implement the following projects for the plan period.

•	Description of activities		timefra me	Performanc e indicator	targets	Status	Implementi ng agency	Other stakeholder
n								S
Kirinyaga ATC	Constructio	20,000,000	2020-21	Operational	1	Not yet	Agriculture	Works,
Kamweti	n of one			office and		started	Department	Physical
	tuition and			teaching				planning
	admin block			premises				
Sagana	Constructio	150,000,000	2020-21	One factory		None	Agriculture	KIRDI,
-	n of tomato			operational			Dept.	ICDC,
	and fruit			_			_	KEBS,
	processing							private
	facility							sector,
								farmers

	Constructio	75,000,000	2020-21	Number of	2000	2	Agriculture	Farmers,
All sub	n of produce			collection	HH	operationa	Dept.	HCD,
counties	collection			and storage		1		Private
	and storage			facilities				sector,
	facilities							KEPHIS

Payments of Grants, benefits and Subsidies

The Department is projecting to receive various grants from National Government as grants from development partners.

Grant	Amount	Beneficiary	Purpose
NARIGP	350,000,000.00	Farmers	Training, Capacity building and Funding of projects in
			the 4 Value chains of the programme ie. Poultry, Dairy,
			Tomatoes & Avocado
ASDSP	29,012,879.00	Farmers	Training and capacity building on the ASDSPII Value
			chains ie. Bananas, Rice & Cow milk.

3.2 ENVIRONMENT, WATER AND NATURAL RESOURCES

The sector comprises of the following sub-sectors; water & irrigation, environment & natural resources.

a) Water and Irrigation

Water and Irrigation sub sector has the mandate to supply the county with water for irrigation and domestic purposes.

Vision

To promote access to safe and portable water to the household and adequate water for irrigation

Mission

To promote, conserve and improve access to water for sustainable county and national development.

Development Strategy

Since the County is endowed with six permanent rivers, additional irrigation projects will be initiated to increase food production, high yielding livestock rearing and intensive cash crop farming among others. The county interventions will focus on increasing the area under irrigation; increasing the coverage of clean and safe water to both rural and urban areas; increasing water storage in the county; implementation of policies on management of water and irrigation; the development and management of ground water and lastly the coordination of water and irrigation sector stakeholders.

b) Environment and Natural Resources

This sub sector is mandated with proper management of environment and natural resources within the county

Vision

A clean, healthy and secure environment to guarantee high quality life for a prosperous county

Mission

To enhance governance in the protection, restoration, conservation, development and management of the environment and natural resources that creates an enabling environment for economic and social development.

Development Strategies

The sector will ensure that sustainable projects and programmes are initiated in the County and Environmental Impact Assessment (EIA) is done on them. In addition the county will focus on the following key interventions;

- Management and formulation of policies relating to Environment, Solid Waste Management, Issuance of Noise License, Licenses for refuse transportation, Environmental protection, and awareness campaigns, and county forestry and other natural resources.
- 2) Undertake conservation, control and protection of water catchment areas, water quality and pollution control, restoration of wetlands, conservation and protection and provision of county forestry services, county environment management, and restoration of strategic county water towers and coordination of climate change enabling activities.
- 3) Develop and coordinate projects in renewable energy
- 4) The county will invest in environment conservation through private and public organizations which will ensure better methods of environment conservation.
- 5) The county will also train people on resource management especially with respect to the environment.
- 6) The county will formulate and implement policies on management of the environment and natural resources

Environment and Natural Resources

Program Name: Solid W	Vaste Management		
Objective: To Provide s	ustainable urban center solid and liquid wast	e management services	
Outcome: improved sust	ainable waste management		
Sub- programs	Key performance indicators	Planned targets	
		target	Cost(Million)
Urban Centers Solid Waste Management	- No. Bulk-Bins acquired	Acquire 20 Bulk-Bins	100
program	No. of Bulk-Bins Carrier trucks Acquired	Acquire 1 Bulk-Bin Carrier truck	
	 No of Medium size specialized Hazardous waste bins Acquired 	Acquire 1 Medium size specialized Hazardous waste bin	
	 No. of specialized Hazardous waste Vans acquired 		-
	 No. of Youth groups in urban centers Cleaning Services 	Involve 20 Youth groups in urban centers Cleaning Services	
	 No. of Acres Acquisitioned and developed 		
	 No. of acquisitioned and installed Medical and hazardous waste incinerators. 		
Urban Centers Liquid Waste management Program	- Acquiring 3-Exhauster Trucks	Acquire 1 exhauster truck	10
	 No. of major towns connected with sewerage system (Kerugoya, Kutus, Sagana, Kagio, Ngurubani and Kianyaga), Percentage of sewerage system complete, No. Of households connected to the sewerage system. 	25 percent of sewerage system complete	
County Rivers Conservation Program	- No of Repossessed statutory riparian zones	Repossession of all statutory riparian zones along one major river and its main tributaries (Nyamindi)	125
	 No of County Bamboo Propagating Nursery established. 	Establishment of County Bamboo Propagating Nursery.	
	 Planting bamboo seedlings on the 60% of riparian land of the 3 major rivers 	25 percent of Planting bamboo seedlings on the riparian land	

County Wet-Land Conservation Program	 No. of County Wetlands and water- pans Repossessed and land ownership documents processed 	25 percent of repossessed and processed ownership documents	50
	 Percentage of County's Wetland and water pans reclaimed 	Reclaim 15 percent of wetlands and water pans	
County Natural Carbonated Water points conservation programme	 No. of land ownership documents for the 8 natural carbonated water points processed 	Processing of land ownership documents for 2 natural carbonated water points	7.5
	- No. of areas with Natural carbonated water deposits secured	Securing 2 areas with Natural carbonated water deposits	
	- Regulating utilization of the carbonated water.	Regulating utilization of the carbonated water.	
County Forestry Enhancement Program	 No. of Processed land ownership documents of County forests lands 	Processing 3 land ownership documents of County forests lands	75
	- No. of the Re-established the County tree nurseries	Re-established the 2 County tree nurseries	
	 No. of forestry extension services provided 	Provide forestry Extension services	
	- No of botanical gardens established	Establish 1 botanical garden	
	- No. of urban centers and main county corridors(gateways) beautified		

Program Name : Environm	nental Enforcement and Compliance		
Objective: To entrench ad	herence to environmental management policies		
Outcome: improved sustai	inable environment management		
Sub- program	Key performance indicators	Planned	targets
		target	Cost
Develop county environmental regulatory framework	- No. of county environmental ACTs Drafted, enacted and disseminated.		25
	- No. of environmental monitoring and enforcement unit Established and operationalized		
	- No of double cab pick-ups for environmental assessment and inspections purchased		
	- No. of county environmental resource center Establish and operationalize.		

Water and Sanitation

Project Name/Location	Description Of Activities	Estimated Cost	Funds	Timeframe	Performance Indicators	Targets	Status	Implementing Agency
Kiangai irrigation water Project in Kiine Ward	Micro tunneling, piping and construction of 225m3 tank	12,000,000	CGK	2020-21	Hectares of land put under irrigation	Water supply for 1500 HH and 100Ha to be irrigated	ongoing	County water department
Sorothimu Water Project in Baragwi Ward	Piping	1,000,000	CGK	2020-21	Number of households connected with water	40 Ha to be brought under irrigation	Ongoing	County water department
Kathunguri Irrigation Water Project in Ngariama Ward		40,000,000	CGK	2020-21	Hectares of land put under irrigation	60 Ha to be brought under irrigation	Ongoing	County water department
Rwamukia Irrigation Water p Project in Baragwi Ward	Micro tunneling and piping	15,000,000	CGK	2020-21	Hectares of land put under irrigation	80Ha to be brought under irrigation	Ongoing	County water department
Kamugambo Water Project in Thiba Ward	Piping	3,000,000	CGK	2020-21	Number of households connected with water	650 HH	Ongoing	County water department
KiandumuThirikwa w/p in Ngariama Ward	Piping	30,000,000	CGK	2020-21	Number of households connected with water	Kiandumo 200 HH, Thirikwa 300 HH	Ongoing	County water department
Kinyaga Irrigation Water Project in Mutithi ward	Piping	8,000,000	CGK	2020-21	Hectares of land put under irrigation	300 Ha to be brought under irrigation	Project is ongoing 12.798 KM of pipeline done on main line	County water department

Riagicheru Irrigation Water Project in Murinduko ward	Piping	20,000,000	CGK	2020-21	Hectares of land put under irrigation	140Ha to be brought under	Ongoing	County water department
Mugaro Water Project in Murinduko ward	Intake construction and Piping	15,000,000	CGK	2020-21	Number of households connected with water	irrigation 450 HH to be connected with water	Ongoing	County water department
Rukenya Kutus Water Project	Intake construction, tank construction	8,000,000	CGK	2020-21	Number of households connected with water	400 HH to be connected with water	Ongoing	County water department
Kiamuguongo Water Project in Kiine ward		4,000,000	CGK	2020-21	Number of households connected with water	650 HH	Ongoing	County water department
Kirimara irrigation Water Project in Nyangati ward	Piping	30,000,000	CGK	2020-21	Hectares of land put under irrigation	200 Ha to be brought under irrigation	Ongoing	County water department
Mahigaini Bore hole Water Project in Gathigiriri Ward	Drilling, development, test pumping equipping with solar power and erecting of tower and installation with a 10m3 plastic water tank	5,000,000	CGK	2020-21	Number of households connected with water	250 НН	Ongoing	County water department
KiamuthambiBore hole Water Project in Kanyekiini Ward	Drilling, development, test pumping equipping with solar power and erecting of tower and installation with a 10m3 plastic water tank	5,000,000	CGK	2020-21	Number of households connected with water	150 HH	Ongoing	County water department
Rurii Bore hole Water Project in Kanyekiini Ward	Drilling, development, test pumping equipping with solar power and erecting of tower and installation with a 10m3 plastic water tank	5,000,000	CGK	2020-21	Number of households connected with water	250 HH	Ongoing	County water department
Ndorome Bore hole Water Project in Thiba Ward	Drilling, development, test pumping equipping with solar power and erecting of tower and installation	5,000,000	CGK	2020-21	Number of households connected with water	180 HH	Ongoing	County water department

	with a 10m3							
	plastic water tank							
Kamuchege Bore hole Water Project in Gathigiriri Ward	Drilling, development, Test pumping equipping with	5,000,000	CGK	2020-21	Number of households connected with water	300HH	Ongoing	County water department
	solar power and erecting of tower and installation with a 10m3 plastic water tank							
Kiarura Bore hole Water Project in Kanyekiini Ward	Drilling, development, test pumping equipping with solar power and erecting of tower and installation with a 10m3 plastic water tank	5,000,000	CGK	2020-21	Number of households connected with water	200HH	Ongoing	County water department
Rurumi Bore hole Water Project in Thiba Ward	Electricity connection	700,000	CGK	2020-21	Number of households connected with water	Water supply for 150HH	Ongoing	County water department
Marurumo Bore hole Water Project in Wamumu Ward	Construction of water tower and solar installation	2,500,000	CGK	2020-21	Number of households connected with water	Water supply for 150HH	Ongoing	County water department
Ngang'a Bore hole Water Project in Wamumu Ward	Solar installation	2,000,000	CGK	2020-21	Number of households connected with water	500 HH to be connected with water	Ongoing	County water department
Kiratina Bore hole Water Project in Thiba Ward	Solar installation	2,000,000	CGK	2020-21	Number of households connected with water	200HH	Ongoing	County water department
Kiburu Bore hole Water Project in Mukure Ward	Construction of water tower and solar installation	2,500,000	CGK	2020-21	Number of households connected with water	100 HH	Ongoing	County water department
Ng'othi Bore hole Water Project in Mutithi Ward	Solar installation	2,000,000	CGK	2020-21	Number of households connected with water	150HH	Ongoing	County water department
Kamolo market Bore hole Water Project in Kariti Ward	Drilling, development, test pumping equipping with solar power and erecting of tower and installation with a 10m3 plastic water tank	5,000,000	CGK	2020-21	Number of households connected with water	250HH	Ongoing	County water department

South Ngariama	Intake	57,000,000	CGK	2020-21	Number of	850 HH to	New	County water
Water Project in	construction and				households	be		department
Murinduko ward	Piping				connected with	connected		
					water	with water		
Kianyaga Water	Purchase land and	55,000,000	CGK	2020-21	Number of	Water	Ongoing	County water
project in Baragwi	Construction of				households	supply for		department
	conventional				connected with	1500HH		
	treatment works				water			
Mwea Makima	Construction of	50,000,000	CGK	2020-21	Number of	31,000HH	Ongoing	County water
Water Project in	conventional				households			department
Mwea sub county	treatment works				connected with			
					water			
Ngariama Njukiini		50,000,000	CGK	2020-21	Number of	4500 HH	Ongoing	County water
Water Project in	Construction of				households			department
Ngariama and	conventional				connected with			
Njukiini ward	treatment works				water			
Kamumwe water	Purchase land and	50,000,000	CGK	2020-21	Number of	Water	Ongoing	County water
Water Project in	Construction of				households	supply for		department
Murinduko Ward	conventional				connected with	350HH		
	treatment works				water			
Karuiru irrigation	Purchase and	15,000,000	CGK	2020-21	Number of		Ongoing	County water
water project in	installation of				households	100Ha to be		department
Kariti Ward	pipes				connected with	U		
					water	under		
						irrigation		
Jiinue rupingazi	Intake	5,000,000	CGK	2020-21	Number of	120HH	new	County water
women water project					households			department
	piping				connected with			
					water			

3.3 DEPARTMENT OF COOPERATIVES, TOURISM, TRADE, MARKETING, INDUSTRIALISATION AND ENTERPRISES DEVELOPMENT

The department is composed of four directorates, namely Cooperative Development, Trade and Enterprise Development, Tourism and Industrialization. **Vision**

"A globally competitive county economy with sustainable and equitable socio-economic development with enhanced redistribution of wealth"

Mission

"To develop, promote, coordinate and implement sustainable integrated cooperative development, trade, tourism, industry and enterprise development policies and programmes for an emerging economy".

Strategic priorities

The strategic priorities of the sector will include provision of an enabling environment for doing business in Kirinyaga County. This will entail on upgrading existing markets, opening new markets. Focus will also be given in ensuring an elaborate marketing strategy for market identification both in the country and international. The department will also focus on the establishment of a responsive, efficient and sustainable cooperative movement through capacity building and the improvement of governance in the cooperatives and Saccos; the development of a conducive business environment which will promote enterprise development inclusive of capacity building for the enterprises;

the identification, mapping and branding of tourist attractions sites which will result in the increase of the number of tourists coming into the county thus the development of the hospitality sector so as to accommodate the soaring numbers; the development of annual calendar of the events which will ensure a consistent inflow of local, regional and international tourists.

Department Priorities

The following is a summary of strategic priorities of the sector/ sub-sector

- a) Development and implementation of policy, legal and institutional reforms
- b) Ensure there is good corporate governance in the co-operative movement
- c) Enforcement of standards of measurements, traceability and fair trade practices
- d) Encourage value addition and product diversification
- e) Ensure provision of Quality Service Delivery to the people of Kirinyaga

The department will implement the following strategic objectives:

- a) To develop and implement policy, legal and institutional reforms
- b) Oversee the development and implementation of Strategic plan
- c) Capacity building for staff, cooperatives, SMEs and other relevant stakeholders
- d) To promote value addition and product diversification
- e) To promote the culture of saving for social economic empowerment of the people of Kirinyaga County
- f) Promote good corporate governance in the co-operative movement
- g) Enhance standards of measurements, traceability and fair trade practices
- h) Promote private sector development through enterprises and entrepreneurship development
- i) Establish structures to promote growth and development of County Tourism

The key flagship projects in the department include development of markets and purchase of value addition equipment

The key Sector/ subsector key stakeholders and their responsibilities are the County Government of Kirinyaga whose role will be to provide policy direction, budgets and supervise the implantation. The other players include the county assembly whose role is approval of budgets and oversight. The cooperative movement, market traders and SMEs involved in value addition are some of the beneficiaries.

Program name	Objectives	Key Performance indicators	Baseline	Planned targets in 2020'21	
Financial inclusivity	Growth of cooperative sector	Co-operative Societies formed	8	10	
Promote better livelihood	Increased incomes	Value addition projects for co- operatives facilitated	2	2	
Capacity Building	Skills development	Training of co-operative societies facilitated	40	50	
Legal Framework	Adherence to legislation	Compliance with legal frameworks	100%	100%	
Economic Growth	Employment creation Markets Increased incomes	Industrial park Feasibility and implementation work plan developed	50%	80%	
Consumer Protection	Fair trade practices	Fair trade practices complied	70%	90%	
Trade Development	Conducive trading environment	Upgrade of key markets	10	12	
Financial Growth	Revenue collection	Revenue Collected	1,267,735.00	1,500,000.00	

Summary of planned targets for 2020/21 Financial year by program

Capital projects

The Department plans to implement the following projects during the plan period.

Project name/	Description of	Estimated	Time	Performan	Status	Implementing
location	activities	cost	frame	ce		agency
				indicator		
Wang'uru Market	Construction of sheds,	20M	2020/21	Upgraded	No current	County department
(Phase 2)	paving slabs and			market		of trade
	revenue office				market	
Kagio Cereals Market	Construction of sheds,	20M	2020/21	Upgraded	No current	County department
	Floodlights slabs and			market	development at	of trade
	revenue office				market	
Kagio Fresh Produce	Construction of sheds,	20M	2020/21	Upgraded	Based on assumption	County department
Market	Fencing, paving slabs			market	that the county has	of Trade.
(Phase 2)					acquired the	
					neighboring land in	
					previous ADP	

Project name/ location	Description of activities	Estimated cost	Time frame	Performan ce	Status	Implementing agency
				indicator		0
Karumande market	Construction of sheds, paving slabs and revenue office, and eco toilet and floodlight	20M	2020/21	Upgraded market	No current development at market	County department of trade
Milk Packaging machine& homogenizer & pasteurizer	Budgeting Procuring Supply Installation	9M	2020/21	Delivery of machine	One packaging machine procured in 2018-19	Department of cooperative development
Coffee Roaster and grinder	Budgeting Procuring Supply Installation	8M	2020/21	Delivery of machine	1 set of value addition equipment procured in 2018-19	Department of cooperative development
Kamweti Mountain climbing route	Mapping and developing	5m	2020/21	Developed route	Not fully developed	Department of Tourism
Development of canoeing course	Mapping and developing	5m	2020/21	Developed canoeing course	Not developed	Department of Tourism
Wang'uru Market (Phase 2)	Construction of sheds, paving slabs and revenue office	20M	2020/21	Upgraded market	No current development at market	County department of trade
Kagio Cereals Market	Construction of sheds, Floodlights slabs and revenue office	20M	2020/21	Upgraded market	No current development at market	County department of trade
Kagio Fresh Produce Market (Phase 2)	Construction of sheds, Fencing, paving slabs	20M	2020/21	Upgraded market	Acquisition of land	County department of Trade.
Karumande market	Construction of sheds, paving slabs and revenue office, and eco toilet and floodlight	20M	2020/21	Upgraded market	No current development at market	County department of trade
Milk Packaging machine& homogenizer & pasteurizer	Budgeting Procuring Supply Installation	9M	2020/21	Delivery of machine	One packaging machine procured in 2018-19	Department of cooperative development
Coffee Roaster and grinder	Budgeting Procuring Supply Installation	8M	2020/21	Delivery of machine	1 set of value addition equipment procured in 2018-19	Department of cooperative development
Kamweti Mountain climbing route	Mapping and developing	5m	2020/21	Developed route	Not fully developed	Department of Tourism
Development of canoeing course	Mapping and developing	5m	2020/21	Developed canoeing course	Not developed	Department of Tourism

Payments of Grants, benefits and Subsidies

The Department is planning to support value chain development as part of the Wezesha program

Program	Amount	Beneficiary	Purpose
Agricultural Value Chain Improvement	100,000,000	Farmers	Value Chain
Programmes			Improvement

3.4 DEPARTMENT OF EDUCATION AND PUBLIC SERVICE

Vision:

To have a globally competitive quality education, public service delivery and child care in Kirinyaga County's for sustainable development

Mission:

To provide holistic and integrated educational programs and efficient public service delivery and child care

Strategic Priorities

The county shall focus on providing infrastructure, tools and equipment in existing tertiary institutions in the county. This will go a long way in ensuring competitive courses which are relevant to opportunities in the global market. On ECDE, the sector will endeavor to increase access to; quality, equitable, affordable and relevant pre-primary education and child day care services through improved ECDE infrastructure, sanitation, provision of ECDE materials.

The department has earmarked the following areas to be covered

- 1. The Department is planning to upgrade all our Polytechnics in terms of infrastructure and increasing of enrollment and also have curriculum based on the big four agenda of the government.
- 2. The Department plans to construct classrooms, Workshops and Dormitories in the polytechnics.
- 3. Purchasing of ECDE furniture for the various ECDE Centres.
- 4. Purchase of Teaching and Learning Materials to all the ECDE centres and DVET.
- 5. Acquisition of title deeds of the remaining Polytechnics.
- 6. Feeding programme for the ECDE children.
- 7. Employment of ECDE Care givers and Polytechnic instructors.
- 8. Training and capacity building of ECDE Care givers and Polytechnic instructors.
- 9. Routine supervision of learning in the ECDE and Polytechnics.
- 10. Participation of ECDE and Polytechnics in co-curriculum activities.

Capital Projects

The department plans to implement the following projects in the plan period.

Sub- programm e	Project name/ Location	Descriptio n of activities	Estimated cost	Source of fund	Time frame	Performance indicator	Targets	Status	Implementin g agency
Education improveme nt	Teaching learning materials (ECDE)	Supply of learning and teaching materials	3,000,000	CGK	2020 -21	No. of ECDE Centers	198	ongoing	County Education department
Education improveme nt	Teaching Learning materials (DVET)	Supply of learning and teaching materials	6,000,000	MOE(Gra nt)	2020 -21	No. of Polytechnics	13	ongoing	County Education department
Polytechnic	Kiambatha,	Office Completi on	645,000.00	MOE(Gra nt)	2020 -21	No. of Polytechnics Rehabilitated	1	ongoing	County Education department
Infrastructu re Improveme	Kiambwe	Office Completi on	500,000.00	MOE(Gra nt)	2020 -21	No. of Polytechnics Rehabilitated	1	ongoing	County Education department
nt	Mucii Wa Urata	Office Completi on	500,000.00	MOE(Gra nt)	2020 -21	No. of Polytechnics Rehabilitated	1	ongoing	County Education department
	Kamiigua poly	Fence and Gate	2,500,000	MOE(Gra nt)	2020 -21	No. of Polytechnics Rehabilitated	1	ongoing	
	Thome	Fence and Gate	1,500,000	MOE(Gra nt)	2020 -21	No. of Polytechnics Rehabilitated	1	ongoing	
	Kiamikuyu	Fence and Gate	1,500,000	MOE(Gra nt)	2020 -21	No. of Polytechnics Rehabilitated		ongoing	
	Kiamutha mbi	Fence and Gate	1,000,000. 00		2020 -21	No. of Polytechnics Rehabilitated		ongoing	County Education department
	Nyangati	Fence and Gate	2,000,000. 00	MOE(Gra nt)	2020 -21	No. of Polytechnics Rehabilitated		ongoing	County Education department
	1 no DORM/ Nyangati	Renovati ons	1,000,000. 00	MOE(Gra nt)	2020 -21	No. of Polytechnics Rehabilitated		ongoing	County Education department
	Ndiriti Poly	Construc tion of a classroo m	500,000	MOE(Gra nt)	2020 -21	No. of Polytechnics Rehabilitated			

	Nyangati	Installati	500,000	MOE(Gra	2020	Bio-Digester			
	Tyangati	on of Bio-	500,000	nt)	-21	Installed			
		Digester							
	Mucii Wa	Installati	500,000	MOE(Gra	2020	Bio-Digester			
	Urata	on of Bio- Digester		nt)	-21	Installed			
	Mutitu	Installati on of Bio- Digester	500,000	MOE(Gra nt)	2020 -21	Bio-Digester Installed			
	Kibingoti	Bio- Digester	500,000	MOE(Gra nt)	2020 -21	Bio-Digester Installed		ongoing	County Education department
	Mucii Wa Urata	Landsca ping	500,000.00	MOE(Gra nt)	2020 -21	No. of Polytechnics		ongoing	County Education department
	Thome Poly	Classroo ms Construc tions	2,000,000	MOE(Gra nt)	2020 -21				
	Kiamikuyu Poly	Classroo ms Construc tions	1,000,000	MOE(Gra nt)	2020 -21				
	Kiamutha mbi poly	Classroo ms Construc tions	1,000,000	MOE(Gra nt)	2020 -21	No. of classrooms	1	ongoing	County Education department
	Mutitu Poly	Dormitor y Construc tions	3,000,000	MOE(Gra nt)	2020 -21	No. of Dormitories	1		
	Kibingoti poly	works	3,000,000	MOE(Gra nt)	2020 -21	No. of Dormitories	1	ongoing	County Education department
Furniture	Beds-1No dorm Nyangati Beds-2nO dorm Mucii Wa	Supply	500,000.00 1,000,000. 00	MOE(Gra nt)	2020 -21	No. of Polytechnics		ongoing	County Education department
	Urata 1No Classroom		500,000.00 500,000.00						
	Thome 1No Classroom Kiamikuyu		1,000,000. 00						
	2No Classroom Kiamutha		1,500,000. 00						
	mbi		1,000,000. 00						

	I	1		1			1	1	1
Constructio ns in	3No Classrooms Kiambwe 2No Classrooms Ndiriti 3No Classrooms Kimweas 3No Classrooms Kaitheri Classes	Works	1,500,000. 00 1,500,000. 00 6,000,000	CGK	2020 -21	No. of ECDE centres	6	Ongoing	County Education
1.ECDE	Exhaustibl		6,000,000	CGK		constructed	6		department
Centres	e toilets								
Training and capacity Building	Academic advancing.	purchase	2,000,000	CGK	2020 -21	No. of care givers and instructors	589	-	County Education department
Employmen t	Recruitmen t of Care givers for ECDE and Instructors for Polytechni cs	Services	20,000,000	CGK	2020 -21	No. of recruitment	115	-	County Education Department
Co- curriculum activities.	competitio ns				2020 -21	No. of learners engaged.	No of learne r	-	County Education Department
ECDE		Purchase	500,000	CGK			engag ed		
DVET		Purchase	1,000,000	Grant					
Title Deeds	Ownership		5,500,000	CGK	2020 -21	No. of title deeds	No. of title deeds	-	County Education Department
Supply of furniture	Assets		6,000,000	CGK		No. of ECDE	No. of ECD E	-	County Education Department

Payments of Grants, benefits and Subsidies

The Department is planning to support needy students with bursary in secondary school and youth polytechnics to make education available to all.

Payment	Amount	Beneficiary		Purpose
Bursary	70,000,000	University,	Tertiary	To support the students who are bright, needy and deserving.
		colleges and	Secondary	
		school students		
Youth Polytechnic Grant	52,210,000	The 13	Operational	To support our students in terms of capitation and
		Polytechnics		improvement of infrastructures in our polytechnics. This will
				boost enrollment in our polytechnics and will help in the
				achievement of the big four agenda.

3.5 HEALTH SERVICES

Vision:

A healthy and productive population

Mission:

To establish a progressive responsive and sustainable technologically driven evidence based and client

centered health system able to deliver an accelerated achievement of high standards of health for the people

of the County.

Strategic Priorities

The department will endeavor to continue provision of effective medical services to the people of Kirinyaga. The department will focus more on service delivery enhancement through improved medical equipment and infrastructure.

Capital Projects

The Department is implementing the flagship project to upgrade the Kerugoya Referral Hospital

Project			Sourc		Performan				Other
name/Locati	Description	Estimated	e of	timefram	ce		Stat	Implementi	stakeholde
on	of activities	cost	fund	e	indicator	targets	us	ng agency	rs
	Construction								
Medical	of the main				Complete,				
complex at	building				equipped				
Kerugoya	(superstructur				and	430 beds			Works
County	e)				operational	capacity		County	department,
Referral	; Equipping	1,150,000,0			medical	medical	ongo	department	national
Hospital		00	CGK	2019-21	complex	complex	ing	of health	government

3.6 SPORTS CULURE AND SOCIAL SERVICES

Vision

To be a dynamic, youth oriented and policy driven department

Mission

To coordinate and facilitate the delivery of quality development services with special emphasis on the enhancement of youth and sports for recreation and development.

Strategic priorities

The sector is responsible for the promotion and development of sports talents and empowerment of youths. The county through the department of youth and sports will improve sporting standards through training and improvement of sports infrastructure. It will also empower youths through trainings and improving access to employment information and opportunities to employment and business.

In 2020-21 financial year the department of youth and sports intends to carry out the following projects;

- ➢ rehabilitation of stadiums
- construction of rehabilitation centres,
- ➢ purchase of sports equipment and
- organize county tournaments
- bodaboda sacco and training
- ➤ alcohol and substance abuse control
- Assisting persons abled differently

Directorate of Sports

Program	Sports Infrastructure	e Development							
Name:	_								
Objective:	To establish standar	d sports facilities in	the county						
Outcome:	Improved sports fac	ilities in the county	·						
	Key Performance	Key Performance Baseline Planned Targets Remarks							
	Indicators		for 2020-21 FY						
	Number of stadia	1 stadium	Complete phase 2	More funding for Kerugoya and Kianyaga					
	upgraded		upgrading of	stadiums to be sourced					
			Kerugoya stadium						
			and commence						
		upgrading of							
			Kianyaga stadium						

Program Name:	County sports cham	pionships	<u> </u>				
Objective:	Identify and develop	o sports talents					
Outcome:	Participation in regi	Participation in regional and national sports championships					
	Key Performance	Baseline	Planned Targets	Remarks			
	Indicators		for 2020-21 FY				
	Number of successful sports	4 championships	8 championships	To participate in volleyball, football, athletics, cross country, KYISA, KICOSCA, darts, rugby,			
D	championships held			boxing among other sports			
Program	Purchase of sports g	goods and equipment					
Name:							
Objective:	Equipping of sports	clubs					
Outcome:	Equipped sports clu	bs					
	Key Performance	Baseline	Planned Targets	Remarks			
	Indicators		for 2020-21 F Y				
	Number of sports	276 sets football	400 sets football	More sports clubs and athletes need to be equipped			
	clubs equipped	uniforms,116	uniforms,300				
		volleyball	volleyball				
		uniforms,395	uniforms,400				
		football balls,147	football balls,200				
		volleyball balls and	volleyball balls and				
		164 football boots	300 football boots				

Capital Projects

Project	Description of	Estimated	Source of	timeframe	Performance	targets	Status
name/Location	activities	cost	fund		indicator		
Upgrading of	Construction of	200m	CGK and	2020-25	Operational	2 standard	ongoing
Kerugoya and	pavilion, inner		other		pavilion and	stadiums	
Kianyaga stadiums	perimeter fence and		donors		terraces		
	terraces for Kerugoya						
	stadium				Levelled and		
					fenced		
	Levelling, fencing,				stadium		
	planting of grass for						
	Kianyaga stadium						

Directorate of PWD

Program Name:	Kamigua Rehabilitatio	Kamigua Rehabilitation Centre				
Objective:	Wholistic Environmen	Wholistic Environment and Rehabilitation of PWDs				
Outcome:	Improved access to Int	Improved access to Information and Communication by PWDs.				
	Enhanced Capacity of	Trained PWDs				
	Improved Livelihood	Through Poverty Eradic	ation PWDs			
	Key PerformanceBaselinePlanned TargetsRemarks					
	Indicators		for 2020-21 FY			

	An operational PWD	0	1					
	Centre		1					
Program Name:	Social Protection	•						
Objective:	Provision of Affordab	Provision of Affordable HealthCare Relief and Emergency Services						
Outcome:	More Vulnerable PWI	More Vulnerable PWDs will Improve and Dignify Their Livelihood Through Medical						
	Services	-		-				
	Key Performance	Baseline	Planned Targets	Remarks				
	Indicators		for 2020-21 FY					
	Number of	2021	5000	Health and Dignified				
	Beneficiaries of			Livelihood				
	Medical Covers							
Program Name:	Assistive Devices							
Objective:	Provide Devices, Hear	ring Aids, Special Whe	elchairs, Goal Ball Posts	5				
Outcome:	Improved mobility and	d Deficiencies that hind	lers Social Economic Pa	rticipation				
	Key Performance	Baseline	Planned Targets	Remarks				
	Indicators		for 2020-21 FY					
	Number of	2021	1000	More Budget				
	Beneficiaries			Allocation				

Capital Projects

Project Name/	Activity	Estimated	Source	Time	Performance	Targets	Status
Location		Cost	Of Fund	Frame	Indicators		
Wholistic	Flatten the	30,000,000	CGK	2020-21	-Renovated	-Improved access	Not
Empowerment	entrance at the				premises	to information	Started
and	gate				-pavements	and	
Rehabilitation of	Tarmac or				-Accessible	communication	
PWDs	murram the path				toilets.	by PWDs.	
	from the gate to				-Equipped	-Set up a one stop	
	the office.				computer lab	information and	
	-Construct				-Perimeter wall	resources center	
	accessible toilets.				-Administration	for PWDs.	
	-Make all				block.	-Informed and	
	pavements to				-Multi-purpose	empowered and	
	various				hall	active PWDs.	
	destinations				-Classrooms	-Enhanced	
	within the centre.				-Dormitory	capacity of	
	-Level the					trained PWDs.	
	playground.					-Empowered	
	-Make all					PWDs fully	
	buildings and					participating in	
	rooms accessible					social-economic	
	and avoid small					development and	
	rooms and sharp					income	
	corners.					generating	
	-Construction of 2					activities.	
	dormitories of 30						
	person capacity.						

	-Do an administration block with an open reception. -Provide a computer lab equipped with ICT and Braille equipment's and materials. -Construct a multi-purpose hall(dinning and kitchen) -Provision of appropriate tools and equipment for the various trades. -General renovation of existing infrastructure. -Construction of classes.					-Improved livelihoods for PWDs. -Empowered and self-reliant PWDs. -Increased promotion of equality and inclusion of PWDs. -Motivated, independent minded, self- driven population of PWDs. -Attainment and maintenance of maximum independence, physical, mental, social ability and the inclusion and participation of PWDs in all aspects of live.	
Assisting Devices	Provide devices(hearing aids, special wheelchairs, Goal ball post)	10,000,000	CGK	2020- 2021	Improved Mobility And Other Deficiencies that hinder social– economic Participation	No. Of Needy Cases	Not Started
Social protection	Identification of vulnerable PWDs	5,000,000	CGK	2020- 2021	-Medical covers.	Healthy and Dignified livelihood.	Not Started

3.7 GENDER AND YOUTH

Vision

'Sustainable and equitable socio-culture and economic empowerment of all Kenyans.'

Mission

"To formulate, mainstream and implement responsive policies through coordinated strategies for sustained and balanced socio- culture and economic development of the county and empowerment of vulnerable and marginalized groups and areas."

Strategic objectives

Empowerment of communities and individuals to participate in development with particular emphasis on women and children; mainstreaming gender issues in all development initiatives;

The following is a summary of strategic priorities of the sector/ sub-sector

- f) Development and implementation of policy, legal and institutional reforms
- g) Ensure there is good corporate governance in Gender and Youth
- h) Enforcement of standards of measurements, traceability and fair-trade practices at Kaitheri apparel.
- i) Encourage value addition and product diversification in the Wezesha program
- j) Ensure provision of Quality Service Delivery to the people of Kirinyaga

The department will implement the following strategic objectives:

- a) To develop and implement policy, legal and institutional reforms
- b) Oversee the development and implementation of Strategic plan
- c) Capacity building for staff, Gender, youth and other relevant stakeholders
- d) To promote value addition and product diversification through Wezesha Program

e) To promote the culture of saving for social economic empowerment of the people of Kirinyaga County through group formations

- f) Promote good corporate governance in the group and saccos movement
- g) Enhance standards of measurements, traceability and fair trade practices

h) Promote private sector development through enterprises and entrepreneurship development through
 KIDA

The key flagship projects in the department include Wezesha Program.

The key Sector/ subsector key stakeholders and their responsibilities are the County Government of Kirinyaga whose role will be to provide policy direction, budgets and supervise the implementation. The other players include the county assembly whose role is approval of budgets and oversight. The saccos, women and youth involved in value addition are some of the beneficiaries.

Program name	Objectives	Key Performance indicators	Baseline	Planned targets in 2020-21
Financial inclusivity	Growth of groups	Groups and saccos	-	2
Promote better livelihood	Increased incomes	Value addition projects for Wezesha programs facilitated	1	3
Capacity Building	Skills development	Training of groups to Wezesha saccos	30	35
Legal Framework	Adherence to legislation	Compliance with legal frameworks	100%	100%
Economic Growth	Employment creation Increased incomes	Kaitheri apparel Poultry groups Avocado groups	30%	50%
Consumer Protection	Fair trade practices	Fair trade practices complied	30%	50%
Trade Development	Conducive trading environment	More empowered women and youth	10	12
Financial Growth	Revenue collection	Revenue Collected	700,000	800,000

Summary of planned targets for 2020/21 Financial year by program

Capital projects

The department plans to implement the following projects in the plan period.

Planned projects for the year 2020/2021

Project name/	Description of	Estimated	Source of	Time	Performance		
location	activities	cost	fund	frame	indicator	Status	Implementing agency
Gender based	Gender based violence		CGK		Upgraded	In	County department of
violence	centre	2,000,000		2020/21	GBVRC	progress	Gender
Ndorome social	Construction of		CGK		Upgraded social	BQ	County department of
hall	Ndorome Social hall	1,800,000		2020/21	hall	requested	Gender
Kiorugari social	Completion of		CGK		Upgraded social	BQ	County department of
hall	Kiorugari Social Hall	1,000,000		2020/21	hall	requested	Gender

Project name/	Description of	Estimated	Source of	Time	Performance		
location	activities	cost	fund	frame	indicator	Status	Implementing agency
Construction of			CGK			BQ	County department of
toilet	Construction of a toilet	1,000,000		2020/21	Upgraded toilet	requested	Gender
Upgrading of							
Kaitheri apparel	Kaitheri apparel		CGK		Upgrading of	In	County Department of
factory	factory	20 M		2020/21	Kaitheri apparel	progress	Gender
Women and	Women and youth				Empowered		
youth	empowerment through		CGK		women and	In	County Department of
empowerment	wezesha training	5M		2020/21	youth	progress	Gender
Up scaling of			CGK			In	County Department of
bakery	Up scaling of bakery	20M		2020/21		progress	Gender
					Easier retrieval		
Creation of data	Mapping and		CGK		of group	Not	County department of
bank	developing	5m		2020/21	information	started	Gender
					More		
					economically		
Women and					empowered		
youth	Women empowerment		CGK		women and		County department of
empowerment	of women and youth	10 M		2020/21	youth		Gender

3.8 ROADS, TRANSPORT AND PUBLIC WORKS

Vision

To have a reliable, safe and efficient road network and transport sector for the prosperity of Kirinyaga County.

Mission

Provide and maintain an integrated road network and infrastructure that is functional and reliable to encourage social and economic development of the region.

Below is a summary of what is being planned by the sector. These include key broad priorities and performance indicators.

Summary of Development needs and strategic priorities to address them

Project Name	Description	Development needs	Priority strategies	Stakeholders & responsibilities
Construction of	2 0501 0101			
Wang'uru, PI, Kagio		There is urgent need to		
Kimbimbi, Kagumo		increase the county		
Kibingoti, Kerugoya,		revenue collection,		County Government
Makutano, Kianyaga		enhance order, conducive	To plan and set up	and Donors, to
and Kiamutugu	Cabro and	business environment and	the budget in the	finance whenever
towns parking lots	drainage works	make the towns clean	2020 -21 FY.	possible.
Construction of				
Wang'uru, Kagio,				County Government
Kagumo, Kibingoti,		Most of the county roads	To plan and set up	and Donors, to
Kerugoya and Kutus	Cabro and	are dirty and impassable	the budget in the	finance whenever
towns roads	bitumen works	during the rainy seasons	2020 -21 FY.	possible.

	Land with high			
		Quarries have been		
	within or outside	exhausted already and the	To plan and set up	
Purchase of Land for	Kirinyaga	county requires a lot of	the budget in the	County Government
Murram extraction	County.	murram.	2020 -21 FY.	and/or Donors,
Bridges – Murinduko				
– Kiumbu Bridge				
(Murinduko/ Tebere),				
Kiumbu – Gitoboto	Completion of old			
Bridge (Wamumu/	bridges and	There is need to connect		County Government
Tebere) and other	construction of	various regions so that	To plan and set up	and Donors, to
bridges needed in the	new bridges and	people, goods and	the budget in the	finance whenever
County	their approaches	services can move freely.	2020 -21 FY.	possible.

Summary of planned targets for 2020-21 Financial Year by program

County Flagship Pro and Access Roads.								
Improved transportation collection	mproved transportation system, traders and residents environment and increased revenue ollection							
Well-built parking and trading spaces which are well drained, beautiful and long lasting to cabro standards.								
Key Performance	Key Performance							
indicators	Baseline	Planned targets	Remarks					
Square meters of parking lots done (M ²)	25.000	50.000	Some projects are new and others will be continuation.					
	 and Access Roads. Improved transportation collection Well-built parking and t standards. Key Performance indicators Square meters of 	and Access Roads. Improved transportation system, traders and recollection Well-built parking and trading spaces which a standards. Key Performance indicators Baseline Square meters of	and Access Roads. Improved transportation system, traders and residents environment collection Well-built parking and trading spaces which are well drained, beaut standards. Key Performance indicators Baseline Square meters of parking lots done (M ²)					

Program Name:	County Flagship Pro	ojects: County In-h	ouse County Roads	; .					
Objective:	Improved transportation system, access and environment for traders and residents.								
Outcome:	Well-built roads which are well drained and long lasting to murram standards.								
	Key Performance indicators	Baseline	Planned targets	Remarks					
	Number of kilometers of roads done (Kms)	Grading = 2,400 Graveling = 600	Grading = 900 Graveling = 200	Some projects are new and others will be continuation.					

Program Name:	Kenya Roads Board Projects: County Roads and bridges.
Objective:	Improved transportation system, access and environment for traders and residents.
Outcome:	Well-built roads which are well drained and long lasting to murram standards.

Key Performance indicators	Baseline	Planned targets	Remarks
Number of kilometers	200	100	Some projects are new and
of roads done (Kms)			others will be continuation.
Number of bridges	10.00	2	Some projects are new and
built (No)			others will be continuation.

Capital Projects

A summary of all the projects for the 2020 -21 FY. Details of the projects are presented as follows;

Project name/	Description of activities	Estimated cost	Source of fund	Time frame	Performance indicator	Target	Status	Implementing agency
Location	activities	cost	of fund	Irame	mulcator			agency
		ling anota						
Roads and E	ship Projects: Par Bridges	king spots,						
Wang'uru town parking project	Earth works, Cabro works Drainage works	75,000,000	CGK	2020- 2021	Area covered (SM)	15,000	Proposed	Directorate of Roads
Kimbimbi town parking project	Earth works, Cabro works Drainage works	25,000,000	CGK	2020- 2021	Area covered (SM)	5,000	Proposed	Directorate of Roads
Makutano town parking lots	Earth works, Cabro works Drainage works	10,000,000	CGK	2020- 2021	Area covered (SM)	2,000	Proposed	Directorate of Roads
PI town parking lots	Earth works, Cabro works Drainage works	10,000,000	CGK	2020- 2021	Area covered (SM)	2,000	Proposed	Directorate of Roads
Kagio town parking lots	Earth works, Cabro works Drainage works	50,000,000	CGK	2020- 2021	Area covered (SM)	10,000	Ongoing	Directorate of Roads
Kibingoti and Kibirigwi towns parking lots	Earth works, Cabro works Drainage works	50,000,000	CGK	2020- 2021	Area covered (SM)	10,000	Proposed	Directorate of Roads
Kagumo town parking lots	Earth works, Cabro works Drainage works	10,000,000	CGK	2020- 2021	Area covered (SM)	2,000	Proposed	Directorate of Roads
Kerugoya town parking lots	Earth works, Cabro works Drainage works	40,000,000	CGK	2020- 2021	Area covered (SM)	8,000	Proposed	Directorate of Roads
Kiamutugu and Kianyaga towns parking	Earth works, Cabro works Drainage works	30,000,000	CGK	2020- 2021	Area covered (SM)	10,000	Proposed	Directorate of Roads
Wang'uru town roads	Earth works, Cabro/bitumen works, Drainage works	100,000,000	CGK	2020- 2021	Length covered (Km)	2.5	Proposed	Directorate of Roads

Kagio town	Earth works,	80,000,000	CGK	2020-	Length	2	Ongoing	Directorate of
roads	Cabro/bitumen			2021	covered (Km)			Roads
	works,							
	Drainage works							
Kerugoya	Earth works,	100,000,000	CGK	2020-	Length	2.5	Proposed	Directorate of
and	Cabro/bitumen			2021	covered (Km)			Roads
Kagumo	works,							
town roads	Drainage works							
Kutus town	Earth works,	80,000,000	CGK	2020-	Length	2	Proposed	Directorate of
roads	Cabro/bitumen			2021	covered (Km)		_	Roads
	works,							
	Drainage works							
Sagana and	Earth works,	100,000,000	CGK	2020-	Length	2.5	Ongoing	Directorate of
Kibingoti	Cabro/bitumen			2021	covered (Km)			Roads
towns roads	works,							
	Drainage works							
Land for	Identification	10,000,000	CGK	2020-	No. of	20	Proposed	Directorate of
Murram	of potential			2021	hectares			Roads
extraction	quarry land &				purchased			
for the	purchase							
county								
Kiumbu –	Bush clearing,	12,000,000	CGK	2020-	Number of	1	Proposed	Directorate of
Gitoboto	Earth works			2021	bridges done			Roads
Bridge	Sub-structure							
(Wamumu/	Super-structure							
Tebere)	Footpath							

Kenya Roads Board Projects

Project name/	Description of	Estimated	Source	Time	Performance			Implementing
Location	activities	cost	of fund	frame	indicator	Target	Status	agency
	Bush clearing,							
Road Jun. E622 to	Grading,							
Mburi - Jun D458	Culvert works							
Road in Njukiini	and Spot			2020-				Directorate of
ward.	gravelling.	10,000,000	K.R.B	2021	No of Kms done	5.5	Proposed	Roads
Kibingoti	Grading, Stone							
Shopping Center	pitching,							
Roads in Kiine	drainage &			2020-				Directorate of
ward.	road paving.	10,000,000	K.R.B	2021	No of Kms done	0.65	Proposed	Roads
Jun B6 (Mutithi) -								
Kiandegwa -	Bush clearing,							
Thome Ciagiini -	Grading,							
Jun. E628 Gaturi	Culvert works							
Road in Wamumu	and Spot			2020-				Directorate of
ward.	gravelling.	10,000,000	K.R.B	2021	No of Kms done	14.6	Proposed	Roads
E1652 (Jun C73	Bush clearing,							
Kagio) - Gatarwa	Grading,							
- Quarry Jun A2	Culvert works							
Road in Mutithi	and Spot			2020-				Directorate of
ward	gravelling.	10,000,000	K.R.B	2021	No of Kms done	5.5	Proposed	Roads
R39 -	Bush clearing,							
JunC73(Gatuto) -	Grading,							
Jun R2 Karii-	Culvert works							
Canal Road in	and Spot			2020-				Directorate of
Kangai ward.	gravelling.	10,000,000	K.R.B	2021	No of Kms done	6.5	Proposed	Roads

Jun D461								
Kiamuthambi -								
Jun E164A								
Mukinduri Road &								
Jun C74 - Gitwe								
Primary - Muca -								
C74, Kiura loop	Bush clearing,							
Road	Grading,							
in Kanyekiini	Culvert works							
ward.	and Spot			2020-				Directorate of
	gravelling.	10,000,000	K.R.B	2021	No of Kms done	6.5	Proposed	Roads

RD No. E624			1		Γ	1		
(Jun D459								
`								
Kiamutugu)/RD	D 1 1							
No. U_G26903 -	Bush clearing,							
D458 Mbiri &	Grading,							
Stanley Ndei –	Culvert works			2020				
Mutura Road in	and Spot	10,000,000	VDD	2020-	No of Kms	1.0	D 1	Directorate of
Ngariama ward	gravelling.	10,000,000	K.R.B	2021	done	4.0	Proposed	Roads
C74 Kang'uru -								
Kaitheri Pry-								
Machere Road &								
Kaimiri- Gakarara								
bridge and	Grading,							
Approaches	Culvert works							
in Kerugoya	and Spot			2020-	No of Kms			Directorate of
ward.	gravelling.	10,000,000	K.R.B	2021	done	4.0	Proposed	Roads
A2 Mjini - Gituri								
- A.P Line Road								
&	Bush clearing,							
Kinyakiiru	Grading,							
Secondary School	Culvert works							
to Kiranga road in				2020-	No of Kms			Directorate of
Kariti ward	gravelling.	10,000,000	K.R.B	2021	done	3.6	Proposed	Roads
E611 Kutus)/								
R14A - Ndomba -								
B6 & E611								
(Canal) - Kwa	Bush clearing,							
Njogu - Ruthigu -	Grading,							
Musa Ngondi -	Culvert works							
Migingo Road in	and Spot			2020-	No of Kms			Directorate of
Nyangati ward.	gravelling.	10,000,000	K.R.B	2021	done	3.6	Proposed	Roads
E608 - Jun D453	Bush clearing,						- procee	
Kiania -	Grading,							
Kiaragana - Jun	Culvert works							
C74 Road in	and Spot			2020-	No of Kms			Directorate of
Mukure ward	gravelling.	10,000,000	K.R.B	2020-	done	6.5	Proposed	Roads
Gachuria Moyo	Bush clearing,	10,000,000	11.IT.D	2021		0.5	roposeu	100005
Bridge & access	Completion of							
roads to the	bridge, Grading,							
bridge in	Culvert works					1 bridge,		
Murinduko/				2020-	No of Kms	2 kms of		Directorate of
	and Spot	10,000,000	VDD				Duenees 1	
Tebere wards.	gravelling	10,000,000	K.R.B	2021	done	road	Proposed	Roads

Rd No. D457 (
JunC74								
(Gitwe))-	Bush clearing,							
Kangaita Tea	Culvert works							
	and Road			2020-	No of Kms			Directorate of
Inoi ward	Resealing.	10,000,000	K.R.B	2020	done	6.7	Proposed	Roads
mor ward	Bush clearing,	10,000,000	R.R.D	2021	done	0.7	Tioposea	Rouds
Gatitika - Nguka	Grading,							
- Kiuria -	Culvert works							
Kangiciri Road	and Spot			2020-	No of Kms			Directorate of
in Thiba ward	gravelling.	10,000,000	K.R.B	2020-2021	done	6.0	Proposed	Roads
Kiamanyeki	Completion of	10,000,000	K.K.D	2021	done	0.0	Toposed	Roads
Ciagiini Bridge	bridge, Grading,							
and Approaches	Culvert works					1 bridge		
in Wamumu/	and Spot			2020-	No of Kms	1 bridge, 2 kms of		Directorate of
	1	10,000,000	VDD				D	
Tebere wards	gravelling.	10,000,000	K.R.B	2021	done	road	Proposed	Roads
E1651- Jun B6								
(Kianjiru) -								
Rwambiti								
(D458) Road &	D 1 1							
R12 Kiamwathi	Bush clearing,							
– Kiathi, Kirigu	Grading,							
– Kianyaga	Culvert works			2020	NI CIZ			
Roads in	and Spot	10,000,000	VDD	2020-	No of Kms	7.1	D 1	Directorate of
Baragwi ward.	gravelling.	10,000,000	K.R.B	2021	done	7.1	Proposed	Roads
E1639 - Jun C74								
(KTI) -	D 1 1 .							
Kiang'ombe	Bush clearing,							
Road & (Jun	Grading,							
C73 Kutus)-	Culvert works			2020	N 617			
Kaberenge Road	-	10,000,000	VDD	2020-	No of Kms	11.0	D 1	Directorate of
in Kabare ward.	gravelling.	10,000,000	K.R.B	2021	done	11.0	Proposed	Roads
BC - Guama								
Factory - Muriki	D 1 1 .							
Road &	Bush clearing,							
Gikumbo -	Grading,							
Mubenechi Road				2020	NI CIZ			
in Karumandi	and Spot	10,000,000	VDD	2020-	No of Kms	0.0	D 1	Directorate of
ward	gravelling.	10,000,000	K.R.B	2021	done	9.0	Proposed	Roads
Mahigaiini -	Bush clearing,							
Mwatha-ini -	Grading,							
Murubara Road	Culvert works			2020	NT C 17			
in Gathigiriri	and Spot	10,000,000	VDD	2020-	No of Kms	7.0	D 1	Directorate of
ward	gravelling.	10,000,000	K.R.B	2021	done	7.0	Proposed	Roads
Improvement of	D 1 1 .							
Jun E613	Bush clearing,							
Kamuiru-Jun	Grading,							
D455 Kariria	Culvert works			2020	NT C 17			
Road in Mutira	and Spot	10,000,000	WDD	2020-	No of Kms	1.0	D 1	Directorate of
ward	gravelling.	10,000,000	K.R.B	2021	done	4.8	Proposed	Roads

Ward Based Projects

	Description of	Estimated	Time	Performance			Implementing
Project name/ Location	activities	cost	frame	indicator	Target	Status	agency
Kamagambo - Muchagara							
road,							
Gitoromoke - Kathare							
road,							
Gicece - Kirerema road,							
Gacami - Junction road,							
Mwalimu Vincent -	Bush clearing, Grading,						
Gikumbo road in	Culvert works and Spot		2020-	No of Kms			Directorate of
Karumandi	gravelling.	10,000,000	2021	done	10	Proposed	Roads
Completion of							
Nyagithuchi bridge and	Completion of bridge,				1 bridge,		
murraming of feeder roads	Grading, Culvert works		2020-	Units	2 kms of		Directorate of
in Kabare	and Spot gravelling.	5,000,000	2021	completed	road	Proposed	Roads
Mithamo Kabegi -							
Rwambiti pry school road,							
Mbarire - Njuki Muroko -							
Rwambiti Factory road,							
Njuki Muroco - Nyange							
road,	Bush clearing, Grading,						
Rwambiti - Gichagi road	Culvert works and Spot		2020-	No of Kms			Directorate of
in Baragwi	gravelling.	10,000,000	2021	done	10	Proposed	Roads
Kamwana - Kathadeni -							
Kambareri - Karia road,							
Kiamutugu - Wakaburu -							
Ngirigaca	Bush clearing, Grading,						
Gacigoni - Kamwana	Culvert works and Spot		2020-	No of Kms			Directorate of
in Ngariama	gravelling.	10,000,000	2021	done	10	Proposed	Roads
Muthaya/ Kithaka road							
Kathito - Karugon road							
Mutira - Kamuiru road	Bush clearing, Grading,						
Kwa Wakaruthai Road in	Culvert works and Spot		2020-	No of Kms			Directorate of
Mutira ward.	gravelling.	10,000,000	2021	done	10	Proposed	Roads
Kaitheri towards cattle dip							
road							
Kaitheri Maendeleo							
Kaitheri Village roads							
Kimuri road	Bush clearing, Grading,						
Kamabuti - Karia road in	Culvert works and Spot		2020-	No of Kms		L .	Directorate of
Kerugoya	gravelling.	10,000,000	2021	done	10	Proposed	Koads
Ndimi access road							
Waigiri - Karaini road	Bush clearing, Grading,		2020	NT CIT			
Karaini - Karuga road in	Culvert works and Spot	10.000.000	2020-	No of Kms	10		Directorate of
Inoi ward	gravelling.	10,000,000	2021	done	10	Proposed	Koads
Muthigi-ini - Githure							
feeder roads, Mururi -							
Gikingi road,							
Kianyambo -Gituto road							
, Kegua - Kimatu -	Bush clearing, Grading,		2020	NT CIT			
Kiangoro road in Njukiini	Culvert works and Spot	10,000,000	2020-	No of Kms	10	D. 1	Directorate of
ward	gravelling.	10,000,000	2021	done	10	Proposed	Koads

Kanugu road, Gatuto -							
Kiamuthambi road, Waita							
road							
Kebonge-Kirima -							
Kungetho road	Bush clearing, Grading,						
Factory - Wathiongo-	Culvert works and Spot		2020-	No of Kms			Directorate of
Kirima road in Kanyekiini	gravelling.	10,000,000	2021	done	10	Proposed	Roads
Kiuu Kia Njama (Kamoro)	Bush clearing, Grading,						
– Gichui (Kianjege) road	Culvert works and Spot		2020-	No of Kms			Directorate of
in Kariti	gravelling.	10,000,000	2021	done	10	Proposed	Roads

	Description of	Estimated	Time	Performance			Implementing
Project name/ Location	activities	cost	frame	indicator	Target	Status	agency
Kandongu - Kianjogu -							
Ng'othi - Rukanga road,							
Kagio - Kinyaga - Kwa V							
road,							
Ng'ombe Nguru - Cumbiri -							
Ndiaya Nyange - Rukanga							
road,							
Kang'aru - Kinyaga Jun							
Ng'othi - Kirwara road,	Bush clearing,						
New Apostolic church -	Grading,						
Mugaa ECDE - Ng'othi road	Culvert works and		2020-				Directorate of
in Mutithi	Spot gravelling.	10,000,000	2021	No of Kms done	10	Proposed	Roads
Kiratina sub-location roads.							
Mbui Njeru village roads,	Bush clearing,						
Kasarani - Gakungu road	Grading,						
Soweto Village roads in	Culvert works and		2020-				Directorate of
Thiba ward	Spot gravelling.	10,000,000	2021	No of Kms done	10	Proposed	Roads
	Bush clearing,						
Kiangai - Kiriko road,	Grading,						
Ruthiru - Kiriko road in Kiini	Culvert works and		2020-				Directorate of
ward	Spot gravelling.	10,000,000	2021	No of Kms done	10	Proposed	Roads

3.9 LANDS, PHYSICAL PLANNING AND URBAN DEVELOPMENT Vision

Excellence in Land and Housing management for sustainable development of Kirinyaga County

Mission:

To Facilitate improvement of livelihoods of the people of Kirinyaga County through efficient Land resource management, Equitable Access, secure Tenure and Sustainable housing.

The sector is responsible for physical planning, lands and housing which are key factors of production. The sector recognizes that physical planning is a priority aspect of economic development as such proper physical planning will determine the progressive economic development of the county. Land is a scare resource in the county as such proper land management is critical for sustainable economic development in the county. In view of this as against the backdrop of the County sessional paper 2032, the sector will ensure proper land

use that will seek to actualize the provisions of the sessional paper. Housing is a factor that determines the productivity of a workforce as such the county has prioritized housing so as to ensure that the workforce within the county is well catered for. Overall, the strategic goal of the sector is to facilitate improvement of livelihoods of the people of Kirinyaga County through efficient land resource management especially with respect to physical/urban planning, equitable access, secure tenure and sustainable housing.

Strategic Priorities, Programmes and Projects

The Department plans to implement the following programs and projects during the plan period.

Program Name :	LAND USE PLANNIN	G					
Objective:	To Provide framework for land-use management						
Outcome:	Sustainable Land-use I	Development					
		Key Performance					
Sub- Program	Key Outputs	Indicators	Planned targets				
Completion of the		Notice of completion to					
County Spatial Plan	County Spatial Plan	Plan	Approved County Spatial Plan				
Preparation of local							
physical							
development plans	Local physical	Notice of completion to	Plans for 4 priority towns, Kerugoya,				
for 4 priority towns	development plans	Plan	Kutus, Sagana and Kagio				
Planning and Survey		Notice of completion to					
of 30 colonial		plan, Registry Index	Approved Advisory Plans, Surveying				
villages	Advisory plans	Maps	and Titling				
		Established GIS					
To establish a GIS		Laboratory supporting					
system for Spatial		automated Land					
Planning	GIS Equipment	Information System	Purchase of Equipment				

Capital Projects

	Project					Performan		
Sub-	name/	Description of		Source	Time	ce		
program	Location	activities	Estimate cost	of fund	frame	indicator	Targets	Status
		Notice of Intention to						
		plan, Data				Spatial Plan		
		Collection,1st				Reports,		
		Stakeholders				Minutes for		
		Meeting, Draft				stakeholder		
		Plan,2nd				s meetings		
	Kirinyaga	stakeholders meeting,			10	Monthly	Approved	
County	County	Final Plan, Approved		Kirinyag	Month	progress	Spatial	Ongoin
Spatial Plan	Spatial Plan	Plan	47,599,440	a County	s	reports	Plan	g
		Notice of Intention to				Local		
	Kerugoya,	plan, Data				Physical	Approved	
Local	Kutus,Sagana	Collection,1st				Developme	Local	
Physical	,Wanguru,	Stakeholders			12	nt Plan	Physical	
Developme	Local	Meeting, Draft		Kirinyag	Month	reports,	Developme	
nt Plans	Physical	Plan,2nd	70,000,000	a County	S	Minutes for	nt Plans	New

	Development	stakeholders meeting,			stakeholder		
	Plans	Final Plan, Approved			s meetings		
		Plan			Monthly		
					progress		
					reports		
					Advisory		
Planning		Placing of controls,			plans,		
and Survey		Data collection, Plan		12	Survey	Approved	
of Colonial	Planning of	preparation, plots	Kirinyag	Month	reports,	Advisory	
Villages	30 Villages	beaconing, Titling	a County	s	Title deeds	Plans	New

Directorate OF Survey and GIS

Summary of planned targets for 2020-21 Financial Year by Program

Program	1. Land Information Man	agement System (LIMS)				
Name:	2. Capacity Building						
i vanie.	3. Market Planning & Sur	1 1011					
Objective:	1. Establishment of GIS	•					
Objective:							
	2. Training of Survey &						
		Secure Land Tenure S		nt			
		roved Development Plan	ns				
Outcome:		vell equipped GIS lab.					
	Digitalization of Reg						
	2. Improved skills of tr	ained staff					
	3. Improved tenure syst	em					
	Key performance	Baseline	Planned Targets	Remarks			
	indicators		for 2020-21 FY				
	• Easily retrieved survey	Registry records	 Purchase of a 				
	and planning data.	currently in	scanner				
	• Digitized county	analogue.	 Automate registry 				
	survey maps	0	records				
	Scanned registry						
	records						
		Technical staff not	 Two technical 				
	• Training of technical						
	staff and issuance of	trained in GIS.	staff to be trained				
	certificate		in GIS.				
	• Prepare survey maps	Most markets have	 Prepare 6 number 				
	for various markets	no survey maps.	market plans.				

Capital Projects

Project name/	Description of	Estimated	Time	Performance		Implementing
location	activities	cost	Frame	Indicator	Targets	agency
				 Digitized county maps 		
	• Digitalization of			 Automation of 	Fully	
Land	Registry Records			land registry	functional &	
Information	 Geo-referencing 			 Purchase of 	well	
Management	public land			registry scanner	equipped	
System (LIMS)	-	20 million	2020-21		GIS lab	CGK
	• Training of				Improved	
Capacity	Survey & GIS			 Improved skills 	skills of	
Building	staff	3 million	2020-21	of trained staff	trained staff	CGK
				 Number of 	Plan &	
Market Planning	• Prepare 6 number			markets planned	survey 6	
& Survey	market plans	4 million	2020-21	& surveyed	centres	CGK

3.10 COUNTY EXECUTIVE

VISION

Providing county leadership for economic prosperity and well-being of the Citizens

MISSION

To provide leadership and policy direction to ensure efficient and effective service delivery

The major role of the sector is to provide leadership and policy direction to ensure efficient and effective service delivery. The key priorities of this sector are:

- Instituting county public service reforms to ensure effective and efficient service delivery
- Providing leadership and guidance in human resource management
- Development of appropriate county organization structures
- Enhancement of transparency and accountability in all county entities
- Effective management and coordination of county government operations

The Office of the Governor is in the process of completing the Hospital Management System which is intended to ensure absolute automation of the hospital services. In addition, the sector is in the process of completing the performance management system which is intended to assist in the monitoring the implementation of the county budget. The revenue management system automation program is at the commencement stage. The fiber connectivity is close to getting completed. Regarding the Establishment of

Kirinyaga Investment Development Authority, KIDA Board is already in place. The purpose of establishing the authority is to facilitating the spearheading of development in the County.

Equally, the governance residence project is in progress with land acquisition process being undertaken. There is a plan to establish an SMS platform which will ensure that there is timely communication to the public. The office further intends to establish a WIFI, data center and market survey system. The main aim of this program is to ensure there is ease in connectivity to accelerate information dissemination.

The office also intends to facilitate modern filing system. To achieve this, it will ensure that there is sufficient bulk storage of equipment, appraisal and disposition of information. The record management policy and procedure manual is intended to promote effective and efficient management of information. The county records management information system, capacity building of staff and issuance of identification cards are going to be introduced to ensure efficient and effective records management, corporate culture is promoted and easier staff identification.

The office is drafting a County Inspectorate Enforcement Bill. Once enacted, this bill will assist in establishing a framework for enforcement of the county legislation and other applicable written laws. This will be done in conjunction with the county departments. It will also pursue a collaboration with Kenya Law Reform Commission (KLRC) as one of the institutions constitutionally mandated to help counties publish and reform their legislations. The aim is to streamline the process of publication and timely reform of legislations in the county.

The sector seeks to incorporate an alternative dispute resolution mechanism. The intent of this move is to supplement the court system (litigation) as a mechanism of dispute resolution as a recommended under Article 159(2) (c) of the constitution of Kenya.

During the Plan period, the Office of the Governor will also undertake construction of official residences.

4.0 RESOURCE ALLOCATION

This chapter looks into the resource mobilization strategies towards financing this plan; county expenditure; finance management.

Source of Revenues

As in the Previous Financial Years, Resource Envelop projections for the 2020/21 FY and in the Medium Term will depend on county revenue sources which includes; equitable share, conditional grants and Other Loans and grants as contained in the County Allocation of Revenue Act 2019 in addition to own source revenue to be collected as per the County Finance Act.

Current Resource Envelop

DESCRIPTION	APPROVED FY 2018/2019 RESOURCE ENVELOP	APPROVED RESOURCE ENVELOPE 2019/2020 FY
Equitable Share	4,113,400,000	4,497,978,000
Allocation - User Fees Foregone	11,282,570	11,282,570
Transforming Healthcare Systems for Universal Care Project (THSUCP)	50,000,000	30,000,000
Allocation of Roads Maintenance Fuel Levy Fund for Repair and Maintenance of County Roads	108,302,240	120,386,438
Allocation Financed by Grant from Government of Denmark to Supplement Financing of County Health facilities (DANIDA)	14,782,500	12,281,250
Local Revenues	650,000,000	500,000,000
World Bank Devolution Support Programme Grant (KDSP)	41,078,830	71,078,830
Grant for Youth Polytechnics	52,210,000	34,503,298
Kenya Urban Support Project (KUSP)	71,302,200	71,302,200
Kenya Urban Support Project (KUSP)-UDG		8,800,000
Agricultural and Rural Inclusive Growth Project (NARIGP)	140,435,163	350,000,000

Agriculture Sector Development Support Programme (ASDSP II)		14,513,306
Grants(NARIGP, KDSP,KUSP, THSUCP, ASDSP)		
Rolled over Funds	900,123,444	616,686,774
TOTAL REVENUES	6,152,916,947	6,338,812,666

a) Equitable share

This refers to the sharable revenue as stipulated in Article 202 and 203 of the constitution. The allocations are determined every year by the Commission for Revenue Allocation through the enactment of the Division of Revenue Act and the County Allocation of Revenue Act. The appropriated county allocations are then disbursed to county revenue fund in installments. In the 2019/20FY the county government is projecting to receive Kshs. 4.49 Billion and Kshs. 4.56 Billion in 2020/21FY

b) County own revenue.

The county government, through enactment of the Finance Act stipulates charges and fees for various county government services. In the financial year 2018-19 own source revenue amounted to Ksh. 430 million. In 2019-20 the County projects to collect Kshs. 500 Million and projections for 2020-21 set at Kshs. 450 Million.

c) Conditional allocations to County Governments from National Government Revenue

These are Conditional allocations from the national government as contemplated under Article 202(2) of the Constitution. They includes; Compensation for User Fee Foregone, Road Maintenance Fuel Levy, Rehabilitation of Village Polytechnics. Beneficial counties and amounts to these Conditional grants are determined each year by the Parliament through enactment of County Revenue Allocation Act.

d) Conditional allocations to County Governments from Loans and Grants from Development Partners

Other programmes will be implemented through conditional allocations from loans and grants by development partners in accordance with section 138 and 139 of the Public Finance Management Act, 2012 and Public Finance Management Act (County Government) Regulations, 2015. These development partners such as the World Bank sponsoring programmes in agricultural, health, Human resource, Finance sectors. These programmes includes; Agricultural and Rural Inclusive Growth Project (NARIGP), Kenya Urban

Support Project (KUSP), Transforming Healthcare Systems for Universal Care Project (THSUCP), Kenya Devolution Support Program Grant.

Beneficial Counties and allocation for each, to these conditional allocations are determined each year by the Parliament and appropriated in the County Revenue Allocation Act. The funds are transferred to counties if the Cabinet Secretary and the responsible development partner, have agreed in writing that the funds shall be transferred to the county governments.

Expenditure

The County Government expenditures are appropriated in the appropriations act. This plan will form the basis in preparations of the development expenditure for the planned period. Programs and projects as contained in this plan will be funded through budgetary allocation from the county government revenue funds. Over the medium term it is expected that the county will allocate a minimum of 30 percent of its revenue on development as required under section 107(2)(b) of the PFM Act, 2012 in fulfilment of fiscal responsibilities principles.

Financial management

The county government will continue to embrace accountability and prudence in use of resources. This is done through quarterly budget implementation and project and program status report as required under section 166(4) of the PFM Act, 2012. All financial management systems will continue to comply with the requirements of all national and county legislations.

5.0 MONITORING AND EVALUATION

This chapter discusses the monitoring and evaluation framework that will be used at the county level to track progress on implementation of projects and programmes. The Constitution requires adherence to principles of good governance and transparency in the conduct and management of public programmes/projects. County and national governments are united, in the recognition that performance monitoring and evaluation are pivotal development and service delivery tools for leaders at all levels. An indicative matrix detailing the reporting requirement i.e. projects and programmes, cost and monitoring indicators as well as output and implementation status have been provided below.

Framework for Monitoring and Evaluation in the County

At the National level, Monitoring and Evaluation is conducted through the National Integrated Monitoring and Evaluation System (NIMES), whose main aim is to improve the effectiveness and quality of tracking the implementation of various development policies, strategies and programmes.

It is expected that the county will continue to build and strengthen County Monitoring and Evaluation System to serve the needs of the county government.

Performance Management

The county is putting measures to track performance in county departments. Senior officers have been put under performance contracting to enhance service delivery. In addition, the county is also in the process of automating M&E system and reporting systems to track performance and delivery of projects.